



Statement of Compensation for the Public Sector Compensation
Disclosure Act

Nova Scotia Health Authority

Year Ended March 31, 2019



5161 George Street
Royal Authority, Suite 400
Halifax, Nova Scotia
B3J 1M7

Auditor General of Nova Scotia

INDEPENDENT PRACTITIONER'S REASONABLE ASSURANCE REPORT ON COMPLIANCE WITH THE PUBLIC SECTOR COMPENSATION DISCLOSURE ACT

I have undertaken a reasonable assurance engagement of the Nova Scotia Health Authority's (the Health Authority) compliance with the *Public Sector Compensation Disclosure Act* (the Act) for the year ended March 31, 2019. The Act requires disclosure to the public of the amount of compensation the Health Authority annually pays or provides, directly or indirectly, to any board member, officer, employee, contractor and consultant if the amount of compensation is one hundred thousand dollars or more (the specified requirements).

Management's Responsibility

Management is responsible for the Health Authority's compliance with the specified requirements of the Act. Management is also responsible for such internal control as management determines necessary to enable the Health Authority's compliance with the specified requirements.

Practitioner's Responsibility

My responsibility is to express a reasonable assurance opinion on the Health Authority's compliance based on the evidence I have obtained.

I conducted my reasonable assurance engagement in accordance with Canadian Standard on Assurance Engagements 3531, *Direct Engagements to Report on Compliance*. This standard requires that I plan and perform this engagement to obtain reasonable assurance about whether the Health Authority complied with the specified requirements, in all significant respects.

Reasonable assurance is a high level of assurance but is not a guarantee that an engagement conducted in accordance with this standard will always detect a significant instance of non-compliance with specified requirements when it exists. Instances of non-compliance can arise from fraud or error and are considered significant if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users of my report. A reasonable assurance compliance reporting engagement involves performing procedures to obtain evidence about the entity's compliance with the specified requirements. The nature, timing and extent of procedures selected depends on my professional judgment, including an assessment of the risks of significant non-compliance, whether due to fraud or error.

I believe the evidence I obtained is sufficient and appropriate to provide a basis for my opinion.

Independence and Quality Control

My office applies Canadian Standard on Quality Control 1, *Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance Engagements* and, accordingly, maintains a comprehensive system of quality control, including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements. I have complied with the independence and other ethical requirements of the Chartered Professional Accountants of Nova Scotia CPA Code of Professional Conduct and the Province of Nova Scotia's Code of Conduct for Public Servants.

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Opinion

In my opinion, the Health Authority complied with the specified requirements established in the *Public Sector Compensation Disclosure Act* for the year ended March 31, 2019, in all significant respects.

I do not provide a legal opinion on the Health Authority's compliance with the specified requirements.

A handwritten signature in black ink, appearing to read "Michael Pickup". The signature is fluid and cursive, with the first name "Michael" being more prominent than the last name "Pickup".

Michael Pickup, FCPA, FCA
Auditor General of Nova Scotia

Halifax, Canada

June 26, 2019

Nova Scotia Health Authority

Statement of Compensation

Required Pursuant to the Public Sector Compensation Disclosure Act

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Section 3 of the *Public Sector Compensation Disclosure Act* of the Province of Nova Scotia, requires public sector bodies to publically disclose the amount of compensation it pays or provides, directly or indirectly, to any person in the fiscal year if the amount of compensation to that person is one hundred thousand dollars or more including compensation paid to, or for the benefit of, each of its board members, officers, employees, contractors and consultants.

Employees, Contractors and Consultants

For the year ended March 31, 2019, the following persons received compensation of \$100,000 or more:

Employees, Contractors and Consultants		
Last name	First name	Compensation Paid (Cdn \$)
Abbas	Mohammad	104,685
Abbass	Kimberley	102,777
Abbott	Jane	102,468
Abid	Roshan	114,299
Ackert	Cheryl	131,893
Adams	Marilyn	120,587
Adams-Small	Maxine	100,478
Adebayo	Adeola	115,638
Agnew	Joanne	109,994
Ahmad	Anne	119,744
Aikman	Peter	171,700
Allan	Karen	117,939
Allan-Black	Vonnie	126,460
Allen	Shauna	124,102
Allen	Steven	122,327
Allen	Linda	111,651
Allen	Cindi	111,161
Allen	Susan	108,713
Allen	Suzanne	103,791
Allen	Jane	101,481
Amadio	Judith	144,601
Amadio	Lauren	109,224
Amati	Giampaolo	100,592

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Andersen	Janine	120,077
Andersen	Shannon	104,562
Anderson	Cheryl	124,163
Anderson	Mary	121,642
Anderson	Heather	120,450
Anderson	Norah	102,095
Anderson	Krista	101,443
Andrews	Cindy	140,490
Andrews	Wendy	117,534
Andrews	Carol	115,497
Andrews	Ashley	102,677
Andrews-Cunningham	Dana	128,261
Angelopoulos	Maria	140,766
Angus	Margaret	102,216
Ankcorn	Laura	100,974
Anthony	Heather	104,491
Appleby	Lucie	100,406
Arabzadeh	Sepideh	137,559
Archer	Grace	126,465
Archibald	Roberta	147,569
Archibald	Cate	109,550
Armstrong	Brenda	110,107
Arsenault	Jim	131,144
Arsenault	Dylana	115,555
Arsenault	Greg	112,679
Arsenault	Elizabeth	104,231
Arseneau	Marc	114,443
Artur	Charlene	106,285
Ashby	Sandra	102,869
Ashcroft	Karen	106,278
Ashe	Gayle	115,911
Atkins	Martha	114,819
Atkinson	June	149,373
Atkinson-Nickerson	Margaret	102,840
Attwood	Catherine	104,956
Aucoin	Karen	110,961
Aucoin	Darlene	100,851
Avery	Marsha	124,424

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Avery	Denise	110,063
Avery-Wilkins	Kimberlee Ann	106,575
Ayles	Ian	117,725
Ayles	Nichola	100,587
Baigent	Martha	104,201
Bailey	Anthony	119,180
Bailey	Sheldon	112,807
Bailey	Michael	104,082
Baird	Michelle	101,256
Baker	Roberta	183,187
Baker	Janet	153,621
Baker	John	134,940
Baker	Shauna	122,183
Baker	Christina	120,369
Baker	Greg	100,660
Baker	Rebecca	100,201
Ball	Kelley	103,573
Balmanno	Jane	119,215
Barbeau-Brooks	Marie Chantal	101,878
Barkhouse	Kari	113,910
Barkhouse	Jodi	103,424
Barkhouse-Kelly	Belinda	141,164
Barnes	James	109,060
Barrett	Melanie	107,420
Barrett	Ann-Marie	105,169
Barrett	Laura	102,866
Barrett-Silva	Susan	115,503
Barrios	Beverly	101,898
Barron	Emmaly	112,734
Barron	Colleen	108,788
Barron	Wanda	102,195
Barss	Robert	124,370
Barteaux	Janet	119,039
Bartholomew-Pushie	Kimberley	109,499
Bartlett	Maureen	106,175
Bartol	Carolyn	144,676
Barton	Michael	118,317
Barzan	Guy	106,525

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Bate	Janet	158,745
Bateman	Amanda H	103,528
Bates	Rosemary	114,527
Bates	Sandra	108,168
Bauer	Tara	102,082
Bautista	Noel	108,452
Baxter	Wendy	113,761
Baxter	Tammy	103,312
Bayer	Kim	136,482
Beaton	Joanne	145,158
Beaton	Mary	131,821
Beaton	Shari	111,399
Beaton	Lisa	108,618
Beaton	Shannon	105,656
Beaton	Sandra	102,606
Bechard	D'Arcy	140,505
Beck	Joseph	119,240
Becker	Kelly	107,384
Bedard	Catherine	166,860
Bedford	Lewis	135,153
Bedford	Lisa	120,702
Bell	Katherine	130,225
Bell	Jeffrey	111,757
Bellamon	Kelly	119,436
Belliveau	Julia	105,076
Benard	Katharine	106,240
Benedict-Thomas	Dawnette	101,689
Benjamin	Kimberly	117,054
Bennett	Renate	139,279
Bennett	Chastity	132,560
Bennett	Paulette	114,199
Bennett	Dianna	112,809
Bennett	Karen E	107,137
Bennett	Jennifer	101,618
Benoit	Adrienne	113,448
Benoit	Cynthia	112,543
Bent	Catherine	137,386
Bent	Stacey Elizabeth	122,833

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Bentley	Kimberley	123,795
Berkvens	Catherine Marie	132,753
Berkvens	Laura	106,252
Berlemont	Jane	100,942
Bernard	Beth	117,869
Berringer	Paula	106,914
Berry	Glen	152,460
Best	Angela	120,941
Best	Lorraine	118,632
Bethune	Lesley	114,360
Bettens	Jennifer	120,916
Bettens	Carolyn	100,009
Beumer	Sandra	148,563
Bezanson	Carolyn	122,779
Bezanson	Tracy	115,160
Biggs	Krista	120,803
Bigley	Darlene	114,752
Bijl	Constantijn	109,911
Biju	Sonimol	114,247
Bilham	Terri	151,857
Billard	Arlene	130,996
Billard	Deborah	116,089
Billard	Janelle	102,902
Bilski	Patricia	120,175
Bishop	Lesley	127,630
Bishop	Chantel	104,557
Black	Thomas	110,547
Black	Katelyn	105,629
Black	Wayne	104,070
Blackbeard	Kimberley	125,913
Blackmore	Gail	171,574
Blagdon	Michelle	117,267
Blair	Rachael	107,269
Blair-Cutler	Marianne	108,325
Blenkhorn	Sally	115,120
Blok	Diane	114,490
Blomme	David	106,643
Boehm Van Harmelen	Rachel	134,873

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Bonang	Jane	131,356
Bonang	Debbie	106,806
Bond	Paula	255,225
Bond	Carla	112,102
Bonin	Mark	118,282
Bonin	Michael	100,246
Bonner	Kathy	123,290
Booker	Paola	151,941
Boone	Greg	133,202
Borden	Robert	139,599
Bortolin	Helena	146,037
Botea	Andrea	100,895
Bou Laouz	Antoun	106,256
Boucher-Mcconnell	Lisa	114,514
Bouchie	Yvette	105,641
Boudreau	Shawna	132,724
Boudreau	Theresa	125,963
Boudreau	Lynn	125,206
Boudreau	Karlene	122,777
Boudreau	Melanie	109,942
Boudreau	Sharon	109,435
Boudreau	Susanne	106,665
Boudreau	Tracy	104,760
Boudreau	Eric	100,845
Boudreau-Arsenault	Geoff	100,014
Boudreault	Janice	135,789
Bourgeois	Mireille	110,359
Bourne	Lisa	136,665
Bourque	Natalie	115,967
Bourque	Jeanne	112,215
Boutilier	Dr. Nicole	293,175
Boutilier	Catherine	185,138
Boutilier	Scott	167,125
Boutilier	Dean	120,378
Boutilier	Lynn	120,185
Bowdridge	Holly	143,667
Bowles	Glenda	128,187
Bowles	Susan	115,424

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Bowley	Deanna	120,189
Bowman	Michele	108,129
Boyd	Jacqueline	123,417
Boyd	Carrie	123,235
Boyd	Donna Marie	108,178
Boyd	Lynn	105,802
Boyd	Jeannette	102,728
Boyd	Carla	102,447
Boyer	Cheryl	112,876
Boyle	Rhonda	117,643
Boyle	Lee	109,304
Brace	Lenora	149,886
Brackett-Mills	Seana	118,053
Bradwell	Ellen	100,830
Bragg	James	117,381
Braha	Richard	167,651
Brander	Heather P	100,501
Bransfield	Angela	112,821
Braun	Donna	150,215
Bredy	June	129,619
Breen	Jennifer	100,135
Brennan	Jennifer	111,261
Brennan	Rosemary	104,460
Brewer	Michelle	105,598
Briand	Susan	103,093
Brine	Laura	133,768
Brink	Janet Lynn	105,464
Brinson	Melissa	102,287
Broadfield	Cheryl	106,329
Broesch	James	109,103
Brooks	Johnathan	135,594
Brooks	Lesley	118,104
Broome	Devin	103,526
Brophy	Katherine	102,227
Brophy	Andrea	100,038
Brousseau	Paul	148,191
Brown	Shelley	161,633
Brown	Jason	123,533

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Brown	Sandra	123,458
Brown	Christopher	118,092
Brown	Barbara Irene	114,815
Brown	Barbara	107,560
Brown	Ruth	105,369
Brown	Shawna	104,901
Brown	Tricia	104,372
Brown	Andrew	103,502
Brown	Kellie	100,085
Browner	Chris	111,435
Bruce	Kenneth	114,244
Brushett	Jessica	109,663
Buchanan	Krista	120,424
Buchanan	Adele	110,733
Buchanan	Terie Leigh	110,563
Buchanan-Hastie	Anne	150,104
Buckland	Jody	108,512
Budge	Heather	100,095
Buffett	Gerald	109,898
Bugden	Kim A.	100,718
Bulger	Kristy	119,042
Bulger	Linsey	105,424
Bunch	Cheryl	118,625
Bungay	Candis	124,588
Bungay	Michael	113,390
Burbidge	Marsha	102,670
Burchell	Lisa	138,106
Burden	Tina	122,228
Burgess	Allyson	118,598
Burgess	Carla	107,030
Burgess	Adam	104,043
Burke	Diane	145,431
Burke	Angela	117,362
Burke	Alice	109,270
Burke	Tania	108,288
Burke	Robert	104,016
Burke	Kimberly	102,724
Burke	Steven	100,710

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Burke	Wayne	100,554
Burke-Macdonald	June	115,150
Burkovskiy	Sergey	102,117
Burris	Debbie	134,353
Burrows	Robert	111,237
Bursey	Andrew	110,030
Burton	Lisa	119,165
Burton	Mardi	102,671
Burton	Jeremy	100,917
Bush	James	110,785
Butler	Todd	104,863
Butler	Michael	103,169
Butt	Brian	211,935
Buttle	Janice	123,538
Buttle	Edwin	109,102
Button	Stephen	117,628
Butts	Lori	119,685
Butts	Anita	114,914
Byrne	Danielle	150,122
Byrne	Susan	115,823
Byrne	Rhonda	103,320
Byrne	Shondal	100,533
Cadegan-Maclellan	Karen	106,297
Caines	Colleen	139,901
Callaghan	Allison	127,748
Callaghan	Patrick	111,606
Calvert	Marion	147,537
Cameron	Chelsea	130,635
Cameron	Tanya	122,565
Cameron	Crystal	114,378
Cameron	Giselle	111,235
Cameron	Elizabeth A.	110,615
Cameron	Claire	108,024
Cameron	Linda	107,681
Cameron	John	107,263
Cameron	Tiffany	106,646
Cameron	Terri	103,283
Cameron	Kristal	102,554

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Cameron	Dolores	101,530
Campbell	Holly	170,855
Campbell	Trudy	147,285
Campbell	Treena	126,178
Campbell	Deborah F.	125,093
Campbell	Janet	123,001
Campbell	Margaret	119,568
Campbell	Lorie	119,024
Campbell	Heather	117,080
Campbell	Tracy Lee	111,555
Campbell	Eleanor	110,195
Campbell	Patricia	108,557
Campbell	Cynthia	105,057
Cane	Douglas	116,904
Cann	Dawn	139,880
Cann	Denise	109,408
Cann	Brad	105,082
Cantley	Jennifer	103,446
Carew	Kerri	111,911
Carlson	Charlene	106,815
Carlson	Myrna	102,861
Carmichael	Laura	137,127
Carmichael	Laureen	107,109
Carr	Kristine	110,901
Carriere	Jean	133,696
Carroll-Rasmussen	Susan Darlene	124,928
Carruthers	Pamela	120,215
Carter	Michael	108,509
Casault	Catherine	119,555
Casey	Anne-Marie	118,531
Casey-Gomes	Charlene	123,609
Cashen	Michael	103,468
Cashin	Bernie	107,560
Cathcart	Lynette	126,821
Challner	Stacey	102,795
Champion	Cheryl	123,475
Champion	Emmi Elizabeth	104,628
Chappell	Michele	102,179

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Chappell	Pamela	101,770
Charlton	Susan	135,756
Charlton	Douglas	124,927
Chen	Gang	101,031
Chenell	Shawna	110,383
Chenhall	Pamela	150,928
Chiasson	Victoria	121,533
Chiasson	Glen	119,226
Chiasson	Bonnie	111,181
Chiasson	Sophie	108,980
Chiasson	Ciana	101,215
Chipman	Karen	134,345
Chisholm	Lesa	141,630
Chisholm	Janet Rae	125,961
Chisholm	Frances	122,668
Chisholm	Valerie	121,319
Chisholm	Rhonda	115,030
Chisholm	Lisa	112,224
Chisholm	Natalie	111,639
Chisholm	Kathy J	106,064
Chisholm	Gail	103,450
Chisholm	Christine	103,114
Chisholm	John	101,521
Chisholm-Macdonald	Kari Lee	104,406
Chitty	Christina	106,812
Christian	Erin	112,530
Christie	Melissa	108,098
Christoff	Wendie	130,657
Chubbs	Dawn	119,140
Churchill	Natasha	100,970
Chytyk-Praznik	Krista	111,144
Cioca	Roberto	111,985
Cipak	Marilyn	134,611
Clancey	James	143,915
Clancy	Wilma	103,724
Clark	Tracy	103,245
Clark	Linda	100,910
Clarke	Cherie	101,851

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Clarke-Gould	Patricia	125,981
Clark-Gallant	Laurie	126,799
Clarkson	Jennifer	106,839
Clattenburg	Jennifer	118,110
Clayfield	Jenna	104,199
Cleary	Holly Rae	104,391
Clement	Beverly	101,063
Clements	Charles	113,247
Cleveland	Mary Ella	121,065
Cleveland	Charlotte	112,273
Cobbett	Shelley	110,865
Cochrane	Patricia	248,151
Cody	Duncan	100,584
Cohen	Jacqueline	122,588
Colavecchia	Sandra	101,934
Collins	Caroline	127,300
Collins	Lisa	102,605
Collins	Jeffrey	101,939
Collinson	Ann	107,530
Colquhoun	Heather	104,787
Colson Fehlberg	Elizabeth	103,834
Colville	Annette	100,838
Comeau	Joanne	127,036
Comeau	Angeline	123,569
Comeau	Glen	108,025
Comeau	Dale	101,224
Comeau	Nanette	100,220
Comeau	Courtney	100,053
Comeau	Janelle	100,028
Confiant	Tracey	128,828
Connell	Katherine	165,283
Connell	Natalie	111,146
Connolly	Gloria	150,835
Connolly	Christopher	131,891
Connolly	Cynthia	131,829
Connor	Nancy	110,246
Connors	Angela	121,753
Conrad	Carol	118,791

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Conrad	Sharon	100,723
Cook	Barbara	128,313
Cook	Brenda	112,833
Cooke	Priscilla	100,196
Cooksley	Kira	100,934
Coombes	Tracey	118,283
Cooper	Martha	164,626
Cooper	Sheila	102,879
Copp	Jennifer	114,236
Corbett	Jennifer	106,119
Corbett	Beth	103,746
Corbett	Darlene	101,388
Corkum	Margo	110,065
Corkum	Nicole	107,999
Corkum	Lindsay	101,392
Corkum-Garber	Tanya	102,969
Cormier	Della	140,306
Cormier	Colleen	108,230
Cormier	Renee	103,408
Cormier	Louise	102,853
Cormier	April	101,906
Cormier	Michelle	101,796
Corrigan	Andrea	140,254
Costain	Sarah	103,265
Cottreau	Marie	101,361
Coulson	Keri	117,422
Courtney	Pamela	120,970
Courtney-Walker	Joanne	103,859
Couturier	Aline	116,272
Covey	Tanya	141,698
Cowan	Carolyn	101,190
Cox	Glen	153,596
Cox	Lisa	100,970
Cox	Karen	100,242
Crabtree	Amanda	109,338
Cragg	Frank	119,615
Cragg	Lynn	100,145
Craig	Karen	104,101

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Crane	Karen	105,692
Crane	Geanne	105,150
Cranston	Sandy Lee	121,533
Cranton	Sheryl	123,022
Cripps	Sarah	103,548
Crocker	Bryan	143,448
Crocker	Ursulina	108,359
Croft	Laura	101,012
Crooks	Christine	117,332
Crosby	Heather	120,152
Crosby	Maxine	103,345
Cross	Catherine	152,433
Cross	Barbara	110,366
Cross	Heather	107,101
Crouse	Donna	136,438
Crouse	Helen	113,370
Crowdis	Kathryn	105,965
Crowe	Cheryl	141,484
Crowe	Dyson	136,071
Crowell	Sandra	105,666
Crown	Margaret	108,182
Cruikshank	Heather	119,436
Cullen	Kimberly	115,129
Cumby	Jill	107,537
Cunningham	Shelley	107,775
Curnew	Darlene	122,246
Curran	Norma	101,735
Currie	Barbara	142,789
Currie	Sherette	138,152
Currie	Steven	133,691
Currie	Heather	132,065
Currie	Helen	127,668
Currie	Monica	127,112
Currie	Lorna	114,441
Currie	Rochelle	108,770
Currie	Reginald	108,578
Currie	Bruce	107,855
Cyr	Donna Lee	110,107

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Dagley	Lesley	100,208
Dahr	Lindsay	100,863
Daigle	Patrick	107,358
Dakai	Melissa	115,506
Daley	Patricia	145,109
Daley	Christopher	115,424
Dalgarno	Penny	123,368
Dalton	James	116,927
Daniels	Suzanne	129,418
Daniels	Joanne	123,454
Daniels	Lisa	111,081
Dauphinee	Carol	105,186
David	Karen	117,693
David-Boudreau	Hope	101,765
Davidson	Dr. Ross	250,442
Davidson	Debbie	120,274
Davidson	Julie	107,925
Davies	Lora	128,552
Davis	Carol-Anne	153,449
Davis	Sharon	125,352
Davis	Darlene	102,672
Davis	Valerie	102,564
Dawson	Robin	104,708
Day	Allan	116,322
Day	Tracy	114,773
Day	Maricel	113,072
Day	Joanne	113,037
Daye	D'Arcy	117,899
De La Fuente	Rebeca	116,166
De Silva	Himanthi	107,626
Debaie	Cheryl	135,565
Debaie	Barry	112,517
Decker	Alissa	125,969
Decker	Shawna	100,830
Decoste	Joanne	101,708
Decourcy-Chiasson	Frances	114,196
Deeble	Virginia	105,507
Deering-Bert	Dale	109,771

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Defreitas	Vanessa	119,341
Dela Cruz	Carmelita	129,176
Delaney	Susan Debra	146,016
Demone	Melissa	101,038
Dempsey	Carolyn	121,619
Dempsey	Taralynn	108,862
Denison	Gerald	103,847
Dennis	Annette	129,120
Denton	Ronald	100,775
D'Entremont	Carmelle	355,189
D'Entremont	Duana	135,591
D'Entremont	Hubert	121,070
D'Entremont	Coleen	120,511
D'Eon	Paula	144,531
Desantis	Marcia	104,446
Desormeau	Michel J	118,902
Deveau	Star	103,531
Deveaux	Darlene	122,000
Deveaux	Laurie J.	117,840
Deveaux	Jean	110,278
Deveaux	Sara	106,118
Devine	Deidre	124,636
Devine	Tammy	117,477
Devine	Heather	106,067
Devoe	Barbara	122,843
Devoe	Jacqueline	118,106
Dewolfe	Susanne	101,897
Dicks	John	116,106
Dickson	Lindsay	104,391
Dill	Pamela Lorraine	119,681
Dillon	Erin	103,753
Dingwall	Stephen	102,847
Dion	Catherine	120,494
Dixon	Beverly	132,823
Dobbin	Heather	127,983
Dobbin	Susan	104,970
Dobson	Angela	127,019
Dodds	Kathleen	131,744

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Dodge	Diane	106,725
Dodman	Tina	100,195
Doherty	Catherine	108,800
Doiron	Margaret	126,166
Dolan	Christopher	108,501
Dolhai	Bernadette	107,155
Domondon	Alfredo	125,271
Dondale	Kimberly	101,805
Donnison	Theresa	115,720
Donovan	Laura	102,140
Donovan	Janice	100,363
Doucet	Norah	169,111
Doucet	Janelle	111,695
Doucette	Debra	144,601
Doucette	Venus	118,999
Doucette	Murray	116,899
Doucette	Steve	109,962
Doucette	Crystal	105,853
Doucette	Linda	103,994
Doucette	Kyle	100,897
Doucette-Barteau	Loni	100,691
Douglas	Beverley	148,143
Douglas	Cynthia	100,917
Dowe	Sara	103,915
Downey	Bernadette	113,049
Downey	Faye	105,187
Downie	Sheryll	120,493
Doyle	Cathy	124,172
Doyle	Nicole	108,331
Doyle	Alicia	101,626
Doyle	Leanne	101,076
Doyle-Howley	Catherine	104,425
Driscoll	Deborah	104,485
Duchesne	Roberta	144,915
Duda	Bernadette Jean	101,674
Duffy	Pearl	110,512
Duggan	Eileen	121,645
Duguay	Christian	115,090

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Dunham	Deborah	129,124
Dunklee	Angela	129,865
Dunn	Karrie	109,763
Dunn	Tammie	101,910
Dunn-Doucette	Karrie	104,602
Dunnington	Joanne	195,431
Dunn-Sabeau	Janet	129,345
Dunphy	Zoraida	110,850
Dunsworth	Shawna	156,318
Durant	Darlene	119,577
Durdle	Brenda	110,651
Durnford	Penny	117,122
Durning	Phyllis	117,219
Durnnian	James	124,967
Dwyer	Jo-Anne	103,416
Dwyer	Nicole	101,216
Dye	Allyson	113,312
Dykstra	Rhonda Lee	112,966
Easton	Paul	115,733
Edem	Dorothy	146,126
Edgar	Donalda	109,617
Edwards	Joann	171,679
Edwards	Carolyn	144,214
Edwards	Melanie	119,609
Edwards	Rhonda	106,045
Edwards	Lindsay	100,326
Edwards Wadden	Dena	105,691
Egan	Maureen	109,183
Eisener	Meghan	102,366
Eldridge	Judith	111,252
Ellerker	Melanie	114,688
Ellis	Katherine	103,940
Ells	Ronna	101,983
Emberley	Patrick	107,395
Emin	Dawn	117,513
Emin	Alanna	110,898
England	Margaret	114,246
Enos	Alannah	100,432

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Year Ended March 31, 2019

Enserink	Elizabeth S	107,596
Enslow	Tammy	113,696
Enslow	Nicholas	113,057
Ernst	Susanne	123,497
Ernst	Sharon	118,245
Ernst	Ivy	101,059
Estabrooks	David	108,386
Evans	Jennifer	117,134
Evans	Julia	110,941
Eveleigh	Arlene	108,329
Ewert	Dawn	100,845
Facchin	Debora	107,869
Fader	Alice Marie	105,823
Fagan	Barbara Ann	153,519
Fage	Dawn	119,802
Fairbanks-Smith	Heidi	135,709
Fakir	Ali	104,857
Fancy	Susan	108,980
Farmer	Matthew	105,587
Farrell	Helen	122,342
Farrell	Nancy	101,470
Faulkner	Catherine	141,963
Fawson	Pamela	100,015
Fearon	Ann	106,354
Feeney	Sean	125,569
Fehr	Jeff Kent	111,164
Feltmate	Holly	102,121
Ferguson	Ellen	129,111
Ferguson	Cathleen	126,686
Ferguson	Karen	117,279
Ferguson	Patricia	112,042
Ferguson	Cecille	105,669
Ferguson	Anita	101,976
Ferneyhough	Heather	109,993
Fiander-Lawrence	Laurie	124,457
Field	Heather	113,633
Fieldhouse	Paul	102,072
Figuary	Amanda	100,438

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Year Ended March 31, 2019

Filiatrault-Dort	Claudia	122,785
Fillier	Karen	112,514
Findlay	Valerie	113,917
Finians	Hala	107,710
Finlayson	Mary Anne	131,648
Firth	Wanda	107,924
Fisher	Shelly	101,820
Fisher	Jody	100,049
Fisk	John	115,510
Fitzgerald	Michelle	129,793
Fitzgerald	Corry	121,762
Fitzgerald	Rosemary A	104,485
Fitzpatrick	James	104,210
Flack	Michele	112,589
Fleet	Christel	100,980
Fleming	Kimberly	113,860
Fleming	Jennifer	106,559
Fleming	Kelly	103,253
Flett	Jeanette	133,062
Flinn	Jill	182,227
Flinn	Monica	122,602
Flynn	Timothy	104,114
Foley	Amy J.	113,757
Foote	Angela	114,999
Forance	Tanya	134,887
Forbrigger	Sharon	102,001
Ford	Edwina	116,666
Forrest	Jennifer	157,208
Forrest	Laurie	109,588
Forrest-Parks	Meredith	110,740
Forsythe	Michelle	121,806
Fortune	Alice	107,140
Foster	Lois	109,522
Fougere	Dawn	112,609
Fourdraine	Jonathan	104,485
Fournier	Carol	100,185
Fralic	Elizabeth	101,694
Francis	Heather Ann	144,711

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Year Ended March 31, 2019

Francis	Patricia	119,715
Frank	Mary	108,867
Fraser	Susan	123,024
Fraser	Alison	118,419
Fraser	Laurel	117,820
Fraser	Christopher	103,101
Fraser	Ruth	101,212
Fraser	Gladys	100,180
Fredericks	Alison	123,741
Freeman	Paul Andrew	140,957
Freeman	Tammy Lynn	103,248
French	Trudy	103,809
Frew	Sonya	123,468
Frizzell	Heidi	114,708
Fromm	Linda-Anne	106,268
Frotten	Ruby	122,219
Fuller	Tanya	102,010
Fullerton	Michelle	101,005
Fulmer	Grayson	146,804
Fulmore	Cynthia	102,146
Fulton	Shelly	116,108
Gaboury	Lisa	102,188
Galbraith	Jillian A	109,667
Gallant	Glenna	187,409
Gallant	Janet	116,942
Gallant	Beverley	111,028
Gallant	Audrey	108,420
Galliott	Erin	114,842
Galloway	Charlene	110,502
Gamble	Donna	150,638
Garagan	Diane	128,569
Garby	Andrea	100,843
Gardiner	Kenneth	125,504
Garnier	Deborah	155,655
Gaston	Daniel	102,287
Gates	Wendy	117,688
Gaudet	Nadine	106,004
Gaudon	Christine	115,446

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Year Ended March 31, 2019

Gavin	Anne	104,156
Gee	Trudy F	117,804
Genge	Roland	135,965
Gentile	Mark	101,790
George	Colleen	101,444
George-Hunt	Wanda	117,275
Getto	Randy	113,068
Ghiz	Angela	101,477
Gibson	Kerri	114,872
Giddens	Karen	112,918
Gidney	Shelley	120,053
Giffin	Lorri	124,024
Gilbert	Janet	101,826
Gilby	Darlene	144,601
Gilby	Renee	113,567
Giles	Shauna	109,991
Gilfoy	Elizabeth	113,611
Gilley	Tamara	125,009
Gilliam	William	112,741
Gillis	Carol	155,347
Gillis	Deborah	153,975
Gillis	Edwin	141,176
Gillis	Breanne	127,591
Gillis	Maureen	121,673
Gillis	John	120,414
Gillis	Barbara	117,738
Gillis	Brian D	115,125
Gillis	Jami	114,361
Gillis	Adam	112,217
Gillis	Darlene	110,744
Gillis	Laura	110,676
Gillis	Diana	109,458
Gillis	Holly	106,320
Gillis	Mary	103,269
Gillis	John	102,287
Gillis	Tristan	101,390
Gillis	Anne	101,344
Gillis	Laura	100,203

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Year Ended March 31, 2019

Gillis Macneil	Tracy	101,827
Gillis Rochon	Lisa	128,783
Gillis-Morell	Jo-Anne	105,848
Girroir	Mary Anita	127,844
Gjesdal	Colin	100,234
Glabais-Cummings	Jane	108,780
Godin	James	143,461
Godley	Anne	104,484
Goodman	Kayleigh	102,244
Goodwin	Daniel	113,414
Goodwin	Shawna	112,174
Gordon	James	103,641
Gordon-Smith	Charlotte	118,331
Gosse	Frances Fran	124,775
Gosse	Ann	116,406
Gould	Laura	143,035
Gould	Esther	128,566
Gould	Jenna	107,359
Gould	Karen	106,784
Gouthro	Helen	146,342
Gouthro	Judith	135,099
Gouthro	Amy	110,867
Gouthro	Amy	103,017
Gouthro	Norma J	102,003
Gouthro	Angela	100,658
Graham	Robert	137,453
Graham	Diana	137,141
Graham	Laurie Ann	107,322
Graham	Robbie	106,836
Graham	Marlene L.	106,277
Graja	Dennis	115,997
Granger	Jocelyne	121,723
Grant	Donna	169,376
Grant	Krista	132,443
Grant	Joelle	119,297
Grant	Eleanor	115,699
Grant	Gina	107,667
Gravel	Jennifer	105,307

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Year Ended March 31, 2019

Graveline	Denise	114,748
Graves	Christine	123,409
Gray	Derrick	147,089
Gray	Thomas	110,518
Greek	Shannon	122,559
Green	Peggy	121,599
Green	Kimberley	106,905
Green	Patricia	102,951
Green	Jacqueline	101,668
Greenan	Marsha	121,400
Greencorn	Jennifer	104,075
Greencorn	Sylvester	102,658
Greene	Carla	120,337
Greene	Adele	118,546
Greer	Dr. Wenda Louise	184,415
Gregory	Connie	178,851
Griffin	Geraldine	110,260
Griffiths	Eleanor	167,474
Griffiths	Braden	102,917
Grosset	Veronica	121,146
Guest	Tim	272,446
Guimont	Catherine	121,730
Gullickson	Margaret	154,942
Gunn	Cheri	134,503
Gurney	Cynthia	126,775
Gurney	Barbara	102,396
Gurnham	Mary	146,016
Gutscher	Kim	108,572
Guy	Erinn	118,854
Hachey	Janice	120,624
Hachey	Kimberley	113,036
Hackett	Jason	127,431
Haddal	Jean	121,179
Hadley	Valerie	105,135
Hadzimirtezić	Dzenita	157,081
Haggerty	Alicia	114,869
Haggett	Carrie	111,604
Haines	Cynthia	112,428

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Year Ended March 31, 2019

Haire	Michele	153,590
Haley	Leanne	120,721
Haley	Jennifer	119,689
Hall	Christena	143,480
Hall	Adele	103,542
Hall	Tracy	102,377
Hallman	J.Michelle	104,991
Hamilton	Marina	129,540
Hamilton	Tiffany	124,002
Hamilton	Cynthia	109,093
Hamlin	Rebecca	126,171
Hammond	Paula	139,506
Hancock	Pamela	102,046
Handspiker	Patricia	106,422
Handy	Trudy	134,921
Hanham	Lyann	102,196
Hanley	Kirsten	119,396
Hanlon	Kerry	106,341
Hannam	Debbie	104,594
Hanuschuk	Claire	103,532
Harbers	Amanda	105,261
Harding	Catherine	148,215
Harding	Michele	118,221
Harding	Ruth	111,264
Harding	Claudia	108,723
Harding	Gina	104,492
Hardstaff	Amy	104,213
Hardy	Lisa	133,594
Hardy	Elizabeth	117,528
Harpell	Amber	103,059
Harper	Angela	124,825
Harper	Carlee	105,606
Harrigan	Lynne	329,616
Harris	Crystal	134,824
Harrison	Joanne	103,668
Harry	Richard	117,158
Hart	Kathryn	141,752
Hartigan-Rogers	Jacquelin	162,163

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Year Ended March 31, 2019

Hartlen	Kathy	113,279
Hartling	Sharon	153,096
Hartson	Theresa	171,836
Harvey	Monika	130,455
Harvey	Jacinta	111,651
Harvey	Janice	107,747
Harvey	Constance	101,267
Hatch	Sandra	107,029
Hatchette	Denise	137,947
Hatt	Lucy	118,003
Hatt	Andrea	100,598
Hawkesworth	Theresa	121,989
Hawkins	Justin	143,944
Hawkins	Steven	104,376
Hawley	Nathan	119,765
Hawley	Jeff	113,521
Hawley	Colleen	112,002
Hayden	Janice	131,657
Hayden	Alka Dolly	100,918
Hayne	Kristan	111,239
Hazlett	Lisa	119,007
Healey	Elizabeth	140,368
Hearn	Mary Dianne	111,012
Hebb	Catherine	154,755
Hebb	Trudy	116,729
Hebb	Andrea	115,851
Heckel	Bonnie	135,475
Heighton	Rochelle	126,779
Heighton	Trudi	126,636
Heighton	Terri S	114,656
Heighton	Abigail	113,334
Heinstein	Charles	120,543
Heinstein	Kelly	107,009
Helena	Sonya	100,407
Helliwell	Michelle	100,286
Henderson	Mark	127,818
Hendrick	Jennifer	116,837
Hendriksen	Jacqueline	147,941

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Hendry	Robert	108,421
Hennessey	Suzanne	122,579
Hennessey	Caroline	122,336
Hennessey	Audrey	121,813
Hennick	Wendy	116,895
Henri	Michael	123,220
Henry	Holly	107,955
Henwood	Paul	106,698
Herritt	Natasha	100,082
Hick	Kevin	124,781
Hickey	Deana	121,111
Hickey	Leanne	105,785
Hickey	Paula	103,179
Hico	Peter	100,319
Higdon	Michele	181,549
Higdon	Carmel	116,518
Higgins-Bowser	Irene	112,239
Higgins-Mcgray	Sheila	132,005
Hilchie	Christina	106,314
Hill	Cheryl	113,541
Hill	Deborah	100,720
Hilliard	Laurie	106,992
Hilliard	Michelle	101,440
Hillier	Chris	124,476
Hillier	Belinda	108,057
Hillier	Melissa	105,252
Hillier	Antoinette	102,126
Hillman	Danielle	102,016
Hind	Stephney	104,331
Hindle	Christina	104,179
Hiscock	Kimberley	136,321
Hiscott	Sandra	111,529
Hitchman	Kimberly	115,568
Hmidan	Cara-Leah	107,261
Hobeck	Lucy	127,847
Hodder	Samantha	161,147
Hodder	Allison	111,432
Hodgson	Barbara	107,970

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Hoffer	Laura	104,753
Hogan	Wendy	108,693
Holland	Archana	107,402
Holland	Matthew	100,773
Holloway	Dorothy	119,427
Holmes	Darlene	127,911
Hopkins	Frances	126,510
Hopkins	Heather	109,860
Hopkins	Sharon	101,602
Hopkins	Keith	100,064
Horsburgh	Allan	313,357
Horsley	Betty-Joy	122,446
Horwood	Scott	123,206
Hoskin	Jenny	109,933
Hosseini	Mona	149,337
Houlihan	Joanne	124,581
House	Paula	103,940
Howes	Janice	116,825
Howie	Glenda	101,094
Howley	Catherine	115,693
Hoyt	Jennifer	153,246
Huble	Wanda	127,612
Hudgins	Marlene	104,022
Hudson	Shawna Denise	152,283
Hudson	Robert	115,588
Hughes	Susan J.	110,910
Hulan	Margaret	122,077
Humby	Harvey	123,927
Humphrey	Jacklynn	102,151
Humphreys	Ellen	103,027
Hunter	Pamela	151,832
Hunter	Aurelie	111,938
Huntington	Michelle	110,507
Huntley	Bonnie	108,918
Huntley	Deborah	107,407
Huntley-Cameron	Denise	107,767
Hupman	Sharon	120,170
Hurley	Theresa	137,041

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Hurley	Stefani	118,231
Hussein	Yossry	188,196
Hussey	Janice	105,708
Huston	Amanda	103,212
Hutchings-Mulcahy	Deborah	173,703
Huyghue	Denise	107,764
Hyson	Jennifer	150,841
Imeri	Huljkije	132,135
Ingersoll	Mary Anne	119,606
Ingraham	Sylvia	102,475
Inkpen	Kathryn	126,953
Isenor	Cynthia	113,575
Ivey	Sasha	150,626
Jackman	Mary	106,885
Jackson	Gordon	124,729
Jackson	Leslie	122,214
Jackson	Susan	115,281
Jackson	Robert	104,134
Jacobs	Carolyn	117,862
Jacquard	Ronnie	121,938
Jalal Nejmeddin	Dleer	166,780
James	Jason	123,871
James	Alana	108,161
Jamieson	Keltie	145,939
Jamieson	Raymond	120,413
Jamieson	Shelley	119,103
Jaques	Angela	108,177
Jardine	Donna	105,162
Jardine	Nicole	102,612
Jarvis	Tracey	112,819
Jayasinghe	Jacquelyn	117,056
Jayawarna	Chandika	109,421
Jeffers	Lisa	123,099
Jefferson	Steven	132,787
Jenkins	Robert	180,535
Jenkins	Karen	179,804
Jenkins	Kenneth	116,928
Jenkins	Wayne	108,003

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Year Ended March 31, 2019

Jennex	Patricia	153,099
Jennex	Karen	123,910
Jessome	Duane	126,913
Jessome	Kathryn	108,375
Jessome - Croteau	Lori	128,595
Jette	Afton	101,195
Jewett	Julia	112,009
Johnson	Paula	136,312
Johnson	Sherry	127,759
Johnson	Lee	124,532
Johnson	Andrea	109,384
Johnson	Verna	108,788
Johnson	Amanda	102,003
Johnson	Dawn	101,797
Johnson	Susan	100,026
Johnston	Heather	127,082
Johnston	Cynthia Cyndi	121,135
Johnston	Shelly	114,226
Johnston	Janice	113,164
Johnstone-Chapman	Carmen	135,084
Jolemore	Shawn	101,478
Jollota-Kaiser	Shelley	106,053
Jolly	Andrea	138,168
Jones	Linda	163,977
Jones	Maureen	157,389
Jones	Natalie	157,054
Jones	Laura	122,942
Joseph	Natasha	100,380
Joudrey	Yvonne	115,423
Joudrey	Cora	101,542
Joy	Trudy	124,766
Julien	Lisa	126,783
Jurcina	Anne	119,158
Jurcina	Robert	114,124
Kakarla	Hariprasad	144,262
Kane	Christopher	126,443
Kane	Kimberly	124,909
Kapra	Junaid	108,095

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Year Ended March 31, 2019

Kasemets	Cathy	101,305
Kaulback	Lise	130,747
Kavanagh	Lynne E	105,204
Kaye	Jimi	113,814
Kearley	Andrew	103,497
Kearney	Joan	152,576
Kearns	Daniel	140,378
Keating	Jacquelyn	120,238
Keays	Lezlee-Ann	104,304
Keddy	Ann	105,508
Kedy	Karen	104,626
Keefe	Shelly	133,752
Keenan	Glenda	131,749
Keenan	Angela	112,981
Keeping	Alice	101,528
Kehoe	Michael	106,184
Kelley	Judith	113,075
Kelln	Brad	150,073
Kelloway	Frances	150,725
Kelloway	Phyllis	107,099
Kells	Gertrude	125,080
Kelly	Robin	184,672
Kelly	Nikki	142,212
Kelly	Amber	121,556
Kelly	Cindy	113,131
Kelly	Jennifer	109,170
Kelly	Elinor	108,945
Kelly	Chappelle	107,549
Kemp	Tammi	124,079
Kennedy	Melanie	146,488
Kennedy	Catherine	120,504
Kennedy	Elaine	112,595
Kennedy	Kelly	100,797
Kennedy	Sandra	100,170
Kennedy-Petley	Paula	101,111
Kennedy-Sanford	Tanya	108,445
Kennie	Darrah	123,071
Kenny-Brown	Jeanne	108,805

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Year Ended March 31, 2019

Kent	Andrea	155,066
Kent	Jean	129,245
Kerr	Adrian	133,340
Kerr-Crimp	Barbara	106,072
Kettle	Sonia	115,130
Killen	Katrina	129,712
Kilpatrick	Tracy	104,493
King	David	156,983
King	Wendy	147,348
King	Pamela	133,483
King	Linda	109,739
King	Melissa	104,553
Kingsbury	Anne	105,061
Kinnear	Debra	107,270
Kiss	Eric	124,792
Kiteley	Robert	133,630
Kivell	Michael	117,677
Klaus	Natalie	115,382
Klavano	Denice	121,394
Kleiner	Nancy	121,118
Kleronomos-Macalpine	Anastasia	117,727
Klimek	Marek	196,583
Kline	Anita	119,812
Kline	Susan	100,675
Knapp	Janice	135,536
Knickle	Krista	133,645
Knickle	Krissinda	128,740
Knott	Angela	105,878
Knox	Janet	372,031
Knox	Darlene	103,870
Kohler	Graeme	125,355
Kolanko	Robert	156,146
Kolanko	Julia	110,756
Konings	Shanon	105,271
Kotowski	Leszek	112,686
Kowalski	Mary	107,091
Kowalski-Phillips	Denise V.	115,447
Krieger-Frost	Sarah	164,181

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Year Ended March 31, 2019

Kubow	Janusz	169,201
Kuznetsov	Fiodar	151,041
Kwan Conrad	Dominique	100,114
Lace	Darlene	153,096
Lachner	Chris	108,990
Lackie	Kelly	152,238
Lahey	Donna	146,058
Lahey	Catherine	100,656
Laird	Karen	124,104
Lake	Karen E	123,655
Lake	Tracy	116,847
Lake	Debra	106,046
Lake	Lori	105,541
Laltoo	Hayden R	135,080
Lamb	Brian	119,501
Lambert	Catherine	136,747
Lambert	Karen Diane	126,641
Lambert	Jessica	110,248
Landers	Heather	105,544
Landriault	Philip	118,078
Landry	Marilyn	123,623
Landry	David	121,511
Landry	Anne	117,021
Landry	Treena	115,631
Landry	Tina	109,021
Landry	Annette	106,304
Landry	Emma	103,731
Landry	Jason	103,565
Landry	Jillian	102,709
Landry	Rosemary	102,618
Landry	Erin R	101,672
Langer	Amy Lynn	106,011
Langille	Lynn	124,484
Langille	Burton	123,927
Langille	Gina	120,062
Langille	Pamela	103,979
Lapierre	Allan	156,428
Lapot	Joanna	101,582

Nova Scotia Health Authority

Statement of Compensation

Required Pursuant to the Public Sector Compensation Disclosure Act

Year Ended March 31, 2019

Laprise	Sylvie	121,458
Larsen	Elizabeth	107,589
Larusic	Darlene	179,660
Latty	Danielle	112,067
Lau-Beaton	Belinda	121,479
Lauther	Russell	112,147
Lavigne	Susan	119,990
Lavigne	Michelle	101,990
Lawlor	Darren	134,865
Lawlor	Bill	121,495
Lawrence	Megan	104,092
Lawrence	Kelly	102,974
Leadbetter	Michele	106,078
Leal	Erika	122,381
Leaman	Alicia N.	113,218
Leaman	Gina	102,185
Leblanc	Jason	207,255
Leblanc	Amanda	184,793
Leblanc	Adele	176,407
Leblanc	Angela	160,432
Leblanc	Christina	137,058
Leblanc	Heidi	112,030
Leblanc	Stephanie	109,466
Leblanc	Danielle M.	107,023
Leblanc	Risa	106,984
Leblanc	Danny	103,451
Leblanc	Michele	102,287
Leblanc	Linda	101,303
Leblanc	Heather	101,200
Leblanc	Christina	100,551
Leblanc	Sydney	100,384
Leblanc	Marc	100,267
Leblanc-Earle	Tanya	105,460
Leclair	Patricia	107,250
Lecouter	Mark	154,358
Leduc	Derek	103,554
Lee	Arlene	129,347
Lee	Sheila	113,627

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Year Ended March 31, 2019

Lee	Lez	108,885
Lee-Baggley	Dayna	127,430
Lee-Ross	Melissa	109,800
Lefriend	Mary	103,296
Legatto	Barbara	163,727
Leger	Alison	126,350
Legere	Sabrina	107,090
Legere	Kimberley	100,608
Legg	Karen	157,225
Lehman	Hannah	103,706
Lehmann	Michelle	121,439
Lejean	Natalie	107,000
Lelievre	Deborah	143,577
Lelievre	Christina	102,690
Lemmon	Tracey	100,672
Lemoine	Kaye	132,332
Leon	Jill	101,486
Leon-Papion	Lisa	108,409
Leon-Reid	Cheryl	119,669
Lerette	Frances-Anne	104,993
Lerue	Lesley	102,064
Leudy	Anthony	105,526
Leuschner	Jennifer	118,098
Levangie	William	159,122
Levangie	Natasha	111,612
Leverman-Peddle	Shelley	102,942
Levy	Judy	116,930
Lewis	Lisa	130,406
Lewis	Norma Ann	122,875
Lewis	Tina L.M.	109,599
Lewis	Coleen	103,482
Lewis-Demone	Deborah	109,723
Li	Peng	101,802
Lidstone	Tracey	124,253
Linton	Deborah	101,965
Livingston	Heather	117,184
Llewellyn	Connie	103,021
Lloy	Ann	126,695

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Year Ended March 31, 2019

Lloy	Krista	107,315
Locke	Sara	123,328
Locke	Michelle	113,594
Logan	Catherine	108,965
Lohnes	Valerie	117,585
Lohnes	Carolyn	114,084
Lohnes	Karla	103,830
Lohnes-Davis	June	113,772
Long	Gail	112,511
Long	Heather	104,532
Long	Alana	102,139
Long-Bates	Darlene	133,954
Longmire	Carolyn	102,746
Lord	Karen	133,494
Loring	Sarah	148,390
Lou	Huiquan	200,552
Lovett	Joanne	101,806
Lowe	Dawn	125,674
Lowe	Lynn	111,560
Lowe	William M.	120,750
Lucas	Stephanie	106,767
Lukeman	Lynne	101,145
Lundrigan	Kelley	106,280
Lunn	Mary-Beth	123,104
Lyle	Brandy	100,970
Lynch	Lissa	105,963
Maalat	Alvin	100,227
Macadam	Bhreagh	119,000
Macadam	Danette	100,127
Macarthur	Angela	164,312
Macarthur	Michael	110,106
Macaskill	Dorothy	147,566
Macaulay	Amanda	100,442
Maccallum	Kimberly	136,523
Maccallum	Kenda	133,216
Macconnell-Maxner	Nancy	112,034
Maccormick	Ronald	120,878
Maccormick	Shannon	118,108

Nova Scotia Health Authority

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Year Ended March 31, 2019

Maccormick	Tami	110,700
Macdermid	Laura	106,572
Macdonald	Susan	200,003
Macdonald	Sylvia	158,840
Macdonald	Katherine	155,088
Macdonald	Brenda	154,375
Macdonald	Julie	145,072
Macdonald	Lena	144,265
Macdonald	Raylene	144,171
Macdonald	Tammy	138,421
Macdonald	Deborah L.	137,963
Macdonald	Nancy	135,717
Macdonald	Madonna	135,181
Macdonald	Dara	130,103
Macdonald	Karen	129,957
Macdonald	Carla	128,436
Macdonald	Margaret	126,670
Macdonald	Jody	123,321
Macdonald	Alexander	122,815
Macdonald	Chanda L.	121,418
Macdonald	Robert	120,986
Macdonald	Lorna	120,969
Macdonald	Cynthia	120,951
Macdonald	Janet	120,256
Macdonald	Leanna	120,042
Macdonald	Monique	119,728
Macdonald	Georgann	117,992
Macdonald	Ronalda	117,665
Macdonald	Ellen	116,925
Macdonald	Valerie	116,797
Macdonald	Jody	115,752
Macdonald	Michelle	115,628
Macdonald	Donnie	115,147
Macdonald	Sherry	115,081
Macdonald	Anne Marie	114,716
Macdonald	Everett Bradley	114,301
Macdonald	Kimberly	113,010
Macdonald	Krystal	112,997

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Year Ended March 31, 2019

Macdonald	Tara	112,546
Macdonald	Hilary	112,122
Macdonald	Paula	111,902
Macdonald	Chester	111,767
Macdonald	Leah	111,518
Macdonald	Lisa	111,190
Macdonald	Duncan	110,875
Macdonald	Lorraine	110,797
Macdonald	Lori	109,917
Macdonald	Lee-Ann	109,484
Macdonald	Holly	108,893
Macdonald	Lawana	108,776
Macdonald	Julie	107,523
Macdonald	Kathleen	107,492
Macdonald	Tanya R.	107,283
Macdonald	Mary Margaret	107,195
Macdonald	Bethany	106,867
Macdonald	Patricia	106,417
Macdonald	Sarah	105,716
Macdonald	Nancy	105,516
Macdonald	Rhonda	104,535
Macdonald	Marla	104,041
Macdonald	Joanne	103,461
Macdonald	Stephanie	103,378
Macdonald	Amy	103,261
Macdonald	Karen	103,236
Macdonald	Joanna	102,062
Macdonald	Tracey	101,833
Macdonald	Nadine	101,748
Macdonald	Shannon	101,718
Macdonald	Verna	101,316
Macdonald	Nadine	100,918
Macdonald	Kevin	100,041
Macdonald-Gilby	Suzanne	103,014
Macdonald-Whitty	Jenna	106,772
Macdonnell	Mary	146,937
Macdonnell	Melinda	127,898
Macdonnell	Leah	111,046

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Year Ended March 31, 2019

Macdougall	Peter	172,337
Macdougall	Brett	166,109
Macdougall	Monica	130,885
Macdougall	Gerard	127,219
Macdougall	Bernadette	126,607
Macdougall	Brenda	125,695
Macdougall	Patricia Anne	117,742
Macdougall	Michael	115,784
Macdougall	Kathryn	110,812
Macdougall	Pauline	106,636
Macdougall	Lauren	104,916
Macdougall	Jennifer	100,994
Macdougall-Bryson	Cindy	122,976
Macdougall-Maclean	Donna	105,791
Maceachern	Paula	175,316
Maceachern	Susan	140,566
Maceachern	Patricia	113,126
Maceachern	Barbara S.	109,025
Macewan	Patricia	100,312
Macfarlane	Tracey	125,424
Macfarlane	Larry	111,285
Macfarlane	Ian	108,734
Macinnis	Paul	153,066
Macinnis	Michael	139,978
Macinnis	Lynn	138,774
Macinnis	Esther	114,036
Macinnis	Kelly A	112,669
Macinnis-Epifano	Lisa	119,691
Macintosh	Bernard	121,035
Macintosh	John	120,103
Macintosh	Katherine	112,316
Macintosh	Kelly	104,370
Macintosh	Meghan	103,120
Macintyre	Maureen	161,387
Macintyre	Anne	148,119
Macintyre	Thomas	131,339
Macintyre	John	126,564
Macintyre	Christine	123,740

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Year Ended March 31, 2019

Macintyre	Deborah	112,816
Macintyre	Angeline	110,743
Macisaac	Eileen M	138,623
Macisaac	Deborah	136,996
Macisaac	Kelly	121,372
Macisaac	Vanda	117,412
Macisaac	Rose	117,176
Macisaac	Brenda	115,098
Macisaac	Lance	111,420
Macisaac	Donnie	108,366
Macisaac	Jeanie	101,488
Macisaac	Sharon	100,632
Macisaac	Amanda	100,509
Macivor	Jocelyn	126,203
Mackay	Michelle	157,126
Mackay	Leanne	127,537
Mackay	Kristen	113,419
Mackay	Cara	110,448
Mackay	Darlene	106,262
Mackay	Tracy	104,263
Mackay	Kelly	104,033
Mackay	Patricia	101,776
Mackay-Falcitelli	Susan	114,700
Mackeigan	Nancy	111,409
Mackeigan	David	105,755
Mackendrick	Lynn Marie	130,204
Mackenzie	Colleen	148,433
Mackenzie	Susan	108,284
Mackenzie	Kristina	107,620
Mackenzie	Mary Louise	106,653
Mackenzie	Renee	105,495
Mackenzie	Sharon	102,561
Mackenzie	Sheri	102,541
Mackenzie	Thomas	101,344
Mackenzie	Cheryl	100,106
Mackey-Ford	Maureen	148,987
Mackinley	Robert	116,547
Mackinnon	Colleen	141,459

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Required Pursuant to the Public Sector Compensation Disclosure Act

Year Ended March 31, 2019

Mackinnon	Edwina	121,200
Mackinnon	Sheila M.	120,776
Mackinnon	Carol	120,327
Mackinnon	Sheldon	116,527
Mackinnon	Archie	113,347
Mackinnon	Carol	108,792
Mackinnon	Bernadette	107,544
Mackinnon	Jennifer	106,049
Mackinnon	Shoneth	100,762
Mackinnon-Walker	Jo	106,005
Mackintosh	Cheryl	134,795
Mackintosh	Helen	115,779
Maclaughlin	Mary Lou	107,800
Maclean	James	157,499
Maclean	Ann	145,328
Maclean	James	140,496
Maclean	Kristal	127,730
Maclean	Charles	125,479
Maclean	Kim	124,663
Maclean	Johneen	123,303
Maclean	Roberta	121,407
Maclean	Lana	113,808
Maclean	Lorraine	113,793
Maclean	Roseanne	111,182
Maclean	Karen	110,983
Maclean	Kelly Ann	106,355
Maclean	Wendy	103,508
Maclean	Terri-Leigh	103,185
Maclean	Robin	101,901
Maclean	Debbie	101,353
Maclean	Bryson Ian	100,524
Maclellan	Susan	124,157
Maclellan	Elaine C	120,541
Maclellan	Elizabeth Joan	109,742
Maclellan	Genevieve	107,327
Maclellan	Gail	126,698
Maclellan	Florence	126,310
Maclellan	Daniel	105,102

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Statement of Compensation

Required Pursuant to the Public Sector Compensation Disclosure Act

Year Ended March 31, 2019

Macleod	Sharon	155,655
Macleod	Shan	141,688
Macleod	Deborah	135,766
Macleod	Heather	124,314
Macleod	Margaret	118,460
Macleod	Heather J.	118,357
Macleod	Kenneth	117,595
Macleod	Mary	116,253
Macleod	Janet	112,424
Macleod	Joyce	111,174
Macleod	Donald	109,946
Macleod	Tanya	106,627
Macleod	Norman	105,981
Macleod	Deborah	102,842
Macleod	Bridget	100,766
Macleod	Alicia	100,251
Macleod Decoste	Melissa	106,794
Macmillan	Gloria	128,814
Macmillan	Marion Anne	128,121
Macmillan	Beth	123,294
Macmullin	Paula	105,299
Macmullin	Amanda	101,273
Macnaughton-Doucet	Lisa	124,763
Macneil	Susan	151,961
Macneil	Tom	141,514
Macneil	Theresa	140,405
Macneil	John	134,920
Macneil	Aleah	134,402
Macneil	Anne	126,514
Macneil	Lynn	125,758
Macneil	Charlene	125,229
Macneil	Anne	122,881
Macneil	Tom	116,900
Macneil	Tanya	116,880
Macneil	Brenda	115,742
Macneil	Cynthia	114,549
Macneil	Daryl	109,770
Macneil	Kelly	109,270

Nova Scotia Health Authority

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Required Pursuant to the Public Sector Compensation Disclosure Act

Year Ended March 31, 2019

Macneil	Brian	107,412
Macneil	Murdell	107,021
Macneil	Dorothy	106,350
Macneil	Joanne	105,453
Macneil	Michael	104,845
Macneil	Megan	104,295
Macneil	Michelle	102,906
Macneil	Ann	102,509
Macneil	Lynn	101,588
Macneil	Alannah	101,422
Macneil	Michele	101,096
Macneil	Mary-Jane	100,648
Macneil Gushue	Mindy	103,194
Macphail	Charlene	114,272
Macphail	Cindy	112,826
Macphail	Mary	103,801
Macphee	Helen	135,558
Macphee	Anne	124,139
Macphee	Shawn	115,718
Macphee	Sharon	106,228
Macphee	Paula	103,755
Macphee	Emily	101,092
Macpherson	Darla	146,608
Macpherson	Nicole	137,394
Macpherson	Celeste	128,272
Macpherson	Shauna	116,604
Macpherson	Mary	109,023
Macpherson	Barbara	103,300
Macpherson	Darlene	102,440
Macpherson	Mark Joseph	101,005
Macquarrie	Cynthia	107,468
Macqueen	Heather	134,248
Macqueen	Donna	126,260
Macqueen	Suzanne	119,211
Macrae	Amy	116,273
Macrae	Lisa	113,051
Macsween	Allan	124,607
Macvicar	Colleen	116,035

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Year Ended March 31, 2019

Macvicar	Shealeigh	107,248
Macwilliam	Gordon	108,146
Mader	Catherine Lynn	122,832
Madinsky	Laurie	114,507
Magennis	Brian	107,412
Maguire	Judith V.	116,335
Maguire	Sarah	104,248
Mahoney	Joan	101,264
Maillet	Christina	126,783
Maillet	Janette	124,652
Maillet	Kimberley	102,864
Mailman	Lemoine	128,578
Makinson	Kim	105,613
Makkar	Rajeev	134,283
Malay	Sharon	114,520
Malcolm	Keran Lynne	121,621
Malick	Susan	101,187
Malone	Donna	101,272
Manley	Sophia	112,387
Manos	Lori P.	104,799
Mansoor	Samina	119,386
Manuel	Gregory	112,479
Manzer	Yvonne	104,479
Marchand	Denise	108,994
Marchand	Laurie	107,949
Marcin	Betsy	137,222
Marcott	Sonya	100,021
Marjetti	Bonnie	125,902
Marks	Andrew	116,057
Marois	Lise	116,288
Marr	Michelle	100,371
Marriott	Melissa	109,452
Marsh	Patricia	129,612
Marshall	Lynn	162,259
Marshall	Kerri	128,871
Marshall	Brock	112,155
Marshall	Katie A	103,033
Martel	Norma	138,965

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Year Ended March 31, 2019

Martell	Claudia	128,168
Martell	Brian Joseph	126,230
Martell	Jamey	113,302
Martin	Joan	184,801
Martin	Tracey L.	119,078
Martin	Margaret	118,412
Martin	Theresa	108,823
Mason	Jennifer	110,122
Mate	Brenda	138,493
Matheson	Carla	137,411
Matheson	Gayle L.	120,485
Matheson	Kara	100,500
Matte-Lewis	Melody	126,227
Matthews	Wanda	207,931
Mattinson	Alicia A.	102,086
Maughan	Scott	136,163
Mawko	George	175,522
Maxwell	Bonnie	113,675
Maxwell	Marilyn	100,569
Maynard	Erica	116,504
Mcallister	Lynn	145,469
Mcallister	Lynda	108,986
Mcaloney	David	100,444
Mccallum	Margaret Meg	104,443
Mccarron	Kailee	100,867
Mccarthy	Theresa	129,532
Mccarthy	Alice	118,195
Mcclellan	Kimberly R.	108,215
Mccormick	Robert	175,540
Mccormick	Bethany	149,463
Mccormick	Kaitlin	107,430
Mccormick	Linda	103,017
Mccormick	Susan	102,073
Mccormick	Lee-Ann	101,501
Mccracken	Lori	116,619
Mccrae	Sarah	118,316
Mcdermott	Jennifer	124,932
Mcdonald	Ann	121,895

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Year Ended March 31, 2019

Mcdonald	Rose	113,263
Mcdonald	Margaret Ann	104,223
Mcdormand	Ian	112,829
Mcdormand	Amy	106,489
Mcdougall	Kirsty	100,137
Mcduff	Karen	162,602
Mcfadden	Angelika	106,204
Mcgean	Ann	109,818
Mcgill	Kimberley	126,967
Mcgill	Jennifer	123,660
Mcgillivray	Pamela	123,722
Mcginnis	Carmel	105,654
Mcgregor	Darrell	116,040
Mcinnis	Lisa	108,947
Mcintyre	Eileen	139,532
Mcintyre	Danette	119,425
Mcintyre	Nancy	109,990
Mcisaac	Lydia	150,719
Mckay	Hannah	131,958
Mckay	Carol Anne	112,257
Mckay	Allura	101,867
Mckee	Joanne	118,833
Mckeough	Jean	135,049
Mckinley	Pamela	106,883
Mckinnon	Amanda	130,092
Mckinnon	Pamela	104,871
Mckinnon	Yvonne	103,785
Mcknight	Margaret	142,360
Mclaine	Dawn	116,619
Mclanders	Virginia	134,566
Mclaughlin	Nancy	117,731
Mclean	Mary Ella	110,544
Mclean	Jeannie	100,427
Mclean-Veysey	Pamela	135,197
Mclearn	Michelle	168,938
Mcleod	Sandra	117,923
Mclevey	Rosemary	132,957
Mcmahan	Kim	106,086

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Year Ended March 31, 2019

Mcmaster	Karla	104,785
Mcmullen	Sherry	108,418
Mcmullen-Beaton	Paula	101,127
Mcmullin	Marilyn	129,951
Mcmullin	Karen	124,513
Mcmullin	Karen Melanie	120,916
Mcnamara	Sharon	129,242
Mcnamara	Monica	125,718
Mcnamara-Morse	Dana	150,231
Mcneil	Priscilla	104,917
Mcneil	Sharon	102,996
Mcneil	Kelly	102,616
Mcneil	Jerona	102,095
Mcneil-Johnson	Sandra	108,474
Mcnutt	Vera	103,595
Mcp hail	Catherine	113,150
Mcphee	Isabell	124,594
Mcphee	Darlene	124,147
Mcphee	John	112,498
Mcphee	Robert	103,495
Mcquillan	Sandra	109,697
Mcshane	Michele	100,346
Mcveigh	Wendy	123,478
Meagher	Daniel	134,195
Meagher	Angela	115,545
Meagher	Angela	114,136
Meerman	Mary	101,982
Meisner	Christine	116,450
Melanson	Tina	124,625
Melanson	Dale	106,100
Mellor	Heather	116,357
Melvin	Kate	132,087
Menhennett	Paul	136,920
Mercer	Kathleen	128,945
Merchant	Abdul	148,277
Metcalfe	Janssen	126,074
Metzler	Angela	123,162
Meuse	Michael	114,876

Nova Scotia Health Authority

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Year Ended March 31, 2019

Miles	Sarah	128,987
Miles	Nichole	100,951
Miller	Carole Ann	139,922
Miller	Kimberley	111,461
Miller	Alexa	108,433
Miller	Debbie	103,594
Miller-Cash	Darlene	112,758
Mills	Gerard	110,160
Mills	Margaret	108,371
Milne	Lori	102,454
Mingo	Heather	147,189
Miniou	Rose-Marie	118,026
Minocha	Rakesh	203,919
Mitchell	Lance	131,275
Mitchell	Carolyn	110,443
Moffatt	Sheila	106,082
Moggach	Connor	102,970
Mollins	Roy	112,514
Mollins	Sharon	111,147
Molloy	Lynn Elizabeth	139,747
Molyneaux	Nicolle	107,756
Monajemi	Thalat	163,992
Monroe	Randi	205,641
Mooney	Melanie	124,527
Mooney	Fraser	103,448
Moore	Murdeena	131,711
Moore	Emily	123,596
Moore	Anita	119,329
Moore	Karla	118,282
Moore	Raymond	109,693
Moore	Glenda	107,803
Moore	Jodi L.	101,993
Moran	Kathryn	111,825
Morash	Paulla	125,034
Morford	Michelle	113,062
Morgan	Ann	125,808
Morrison	Michelle	153,174
Morrison	Stephen	147,379

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Year Ended March 31, 2019

Morrison	Margaret	137,524
Morrison	Marlene	136,733
Morrison	Rita	117,834
Morrison	Bruce	115,084
Morrison	Paula	114,954
Morrison	Sandra	112,025
Morrison	Karen	107,631
Morrison	Mary Margaret	103,181
Morrison	Ann	101,884
Morrison-Bell	Patrick	108,764
Morse	Josee	105,702
Mortimer	Laurie	102,125
Morton	Jennifer	100,468
Moss	Harriett	120,075
Mossop	Paula	114,369
Mrazek	Kenneth	142,948
Muir	Linda	102,701
Muise	Anita	167,065
Muise	Alan	124,329
Muise	Melissa	109,604
Muise	Jennifer	107,725
Muise	Kim	103,151
Mulcahy-Arnold	Anita	190,591
Mullane	Christine Evelyn	128,442
Mumford	Sharon	160,053
Munden	Martina	174,214
Munden	Erin	118,026
Mundle	Darrin	104,712
Munn	Iris	104,334
Munro	Joanne	112,515
Munroe	Helen	126,764
Munroe	Kimberly	123,412
Munroe	Stephen	121,180
Munroe	Andrea	105,291
Munroe	Courtney	100,102
Murphy	Charlene	152,461
Murphy	Lise	125,743
Murphy	Alice	119,954

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Year Ended March 31, 2019

Murphy	Phyllis	113,427
Murphy	Kendall	110,793
Murphy	Cecilia	108,501
Murphy	Diana	107,483
Murphy	Matthew	106,732
Murphy	Paul	106,114
Murphy	Greg	105,019
Murphy	Shelley	101,097
Murphy	Lisa	100,507
Murray	Dawnelda	123,971
Murray	Michelle	121,822
Murray	Melissa	119,365
Murray	Carolyn	112,315
Murray	Daphne	110,880
Murray	Virginia	107,738
Murray	Timothy	103,003
Murray-Fenton	Rosemary	109,139
Musgrave	Mary	132,362
Musycsyn	Darlene	112,110
Muzzerall	Julie	117,358
Myette	Melanie	101,598
Myles	Krista	119,109
Nair	Arun	105,696
Natighi	Masuma	105,230
Naugle	Angela	118,548
Naugle	Julie	107,282
Naugler	Jennifer	113,159
Naugler	Matthew	102,163
Nauss	Leslie	104,474
Navaneethan	Sivakumar	144,361
Nazer	Nancy	102,760
Neary	Catherine	114,646
Neary Griffiths	Kyla	103,746
Negus	Aprill	115,482
Nehiley	Simone	110,687
Neilson	Iris	100,375
Neily	Philip	102,672
Nejat	Amir	159,790

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Year Ended March 31, 2019

Nemirovsky	Andrew	130,116
Neville	Heather	142,016
Neville	Deborah	122,417
Neville	Erin	115,977
Newell	Joanne	160,905
Newell	Melanie	107,119
Newlands	Jane	111,152
Newman	Shelley	122,627
Newman	Tina	100,440
Newton	Kimberly	131,916
Nguyen	Phuong	114,533
Nguyen	Tuyet	107,205
Nicholls	Karen	123,651
Nicholson	Mora	139,939
Nicholson	Elaine	126,354
Nickerson	Hilary	149,897
Nickerson	Victor	126,012
Nickerson	Deborah	123,029
Nickerson	Marion	119,684
Nickerson	Merla	114,262
Nickerson	Richard	110,317
Nishi	Paula	102,942
Nixon	Marina	105,155
Nodwell	Lisa Marie	132,919
Noga	Stephanie	109,564
Normand	Jackie	101,062
Northcott	Cheryl	204,200
Northup	Anne	109,582
Noseworthy	Courtney	124,330
Noseworthy	Marie	122,240
Nugent	David	102,060
Nugent	Valerie	101,869
Oakley	Geraldine	126,458
O'Brien	Nancy	109,166
O'Connell	Terrilee	125,490
O'Connor	Laura-Lee	144,887
Ogden	Katherine	131,272
Oguejiofor	Mavis	120,325

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Year Ended March 31, 2019

Ogunrinde	Sandra	276,244
O'Halloran	Cindy	104,798
O'Handley	Jennifer	113,929
O'Handley	Kelly	101,295
O'Hanley	Deana	128,857
Oickle	Karen	126,858
Oldfield	Stephanie	136,103
Oldford	Deborah	105,201
Omisade	Antonina	120,503
O'Neil	Geraldine	112,161
O'Neil	Maureen	100,715
O'Neill	Barbara	150,256
O'Neill	Stephanie	106,921
O'Neill	Tanya	102,164
Onions	Jacquelyn	100,769
Oprea	Ioana	105,115
O'Rourke	Grace	110,539
Orr	Shelley	123,406
Ortiz	Melissa	117,886
Osmond	Sonya	127,176
Osmond	Bradley	110,211
O'Sullivan	Patricia	133,067
O'Toole	Gary	127,733
Otto	Cheryl	123,615
Oud	William	116,243
Oun	Afaf	158,211
Oxner	Dennis	136,060
Paintsil	Kyla	105,670
Palmer	Janice	112,138
Palmer	Pamela	105,676
Palmer	Jan	101,273
Palmer-Meagher	Donna L	125,546
Parago	Mary	144,603
Park	Judy	110,155
Park	Tanya	104,425
Park	Hyo	102,732
Park	Denyne	101,592
Parker	Sherri	188,577

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Year Ended March 31, 2019

Parker	Shonagh	120,854
Parker	Jenilee	106,204
Parker	Kelly	101,948
Parker-Smith	Annette	123,513
Parks	Rebecca	111,947
Parlee	Timothy	115,665
Parlee-Shrider	Sonya	138,856
Parris	Linda	123,115
Parsons	Kelly	132,373
Parsons	Anita	112,842
Parsons	Joan	104,749
Parsons	Gaelene	100,187
Parsons-Brown	Melanie	108,428
Parsons-Davies	Shelley	107,781
Patriquin	Leanne M.	106,205
Patry	Brigitte	127,591
Patterson	Karen	130,001
Patterson	Katrina	121,996
Patterson	Lindsey	101,106
Paul	Natasha	115,535
Pavlova	Barbara	112,876
Payne	Jennifer	114,683
Peach	Lindsay	280,259
Peach	Rachel	104,967
Peach-Stokes	Denise	157,220
Peacock	Fiona	109,971
Peckham	Angela	101,217
Peddle Bolivar	Heather	128,250
Peladeau	Geoffrey	103,524
Pelton	Carol	115,267
Pendergast	Noel	104,612
Penney	Tanya	180,747
Penney	Troy	131,196
Penney	Marie	120,826
Penney	Launa	115,681
Penney	Julia	105,495
Penny	Clara	107,982
Penny	Ellen	101,162

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Year Ended March 31, 2019

Pentecost	Kevin	100,238
Perigo	Richard	154,399
Pero	Patricia	104,379
Perry	Dean	137,002
Perry	David	117,361
Persaud	Mary	125,576
Peterson	Lorie	119,859
Petite	Darlene	103,009
Petrella	Jill	117,801
Pettipas	Mary	111,871
Pettipas	Yvonne	106,925
Phalen-Kelly	Kelly	143,923
Phillips	Deborah	121,755
Phillips	John	118,431
Phillips	Ward	117,228
Phillips	Heather	109,346
Phillips	Donna	105,272
Phillips	Dwayne	102,256
Philopoulos	Katrina	115,256
Phinney	Gina	144,126
Phonchareon	Ny	113,488
Phonchareon	Patricia	113,067
Piccott	Diane	105,849
Pickard	Alyson	119,358
Pidgeon	John S.	102,584
Piek	Krista L.	109,993
Pierre	Bretton	100,178
Piers	Geoffrey	154,822
Pilon	David Joseph	103,036
Pineo	Pearl	100,865
Pinner	Sarah	102,897
Pinter	Ivica	124,059
Piorko-Braund	Joanna	103,089
Pitman	Stephanie	117,998
Pleasance	Susan	152,469
Plummer	Linda	160,164
Poirier	Brenda	153,069
Poirier	Ginette	132,162

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Poirier	Glen	128,808
Poirier	Patricia	111,018
Poirier	Christine	109,233
Pope-Waterbury	Jennifer	106,200
Porter	Rhonda	134,488
Pothier	Alan	174,202
Pothier-Foote	Marsha	133,858
Potter	Catherine	109,589
Pottie	Teresa	132,918
Pottie	Colin	113,718
Pottie	Michelle	101,512
Pottinger	Lindsay	110,392
Poulton	Sheila	101,124
Powell-Robbins	Tracey	101,595
Power	Kimberley	125,928
Power	Thomas	125,662
Power	Susan	104,906
Power	Sandi	101,961
Power	Marie	100,842
Powers	Brent	171,781
Preeper	Cindy	106,747
Prest	Naomi	113,257
Pretty	Lisa	111,141
Price	Christine	104,718
Prince-Selig	Carolyn	111,233
Pritchett	Cory James	109,984
Proudfoot	Susan	104,764
Prudhomme	Frank Rene	116,307
Pryor	Lynn M.	117,727
Publicover	Kevin	112,802
Pulsifer	Dana	160,646
Purcell	Shannon	119,987
Purcell	Carla	118,481
Purcell	Judith	112,479
Purcell	Leona	101,616
Purdy	Elisa	112,666
Purvis	Jo-Anne	107,237
Pushie	Ray	101,372

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Year Ended March 31, 2019

Pyche	Mary	109,433
Pye	Tammy	104,975
Pyra	Karen	102,970
Quann	David	144,066
Quigley	Vanessa	108,722
Quinn	Angela	126,537
Radford	Shelley	120,164
Radtke-Jardine	Jennifer	100,932
Rafter	Melissa	113,086
Rafuse	Kimberly	136,264
Rafuse	Karen	126,808
Rafuse	Bonnie Joan	114,641
Rai	Madhu	118,056
Rake	Francesca	113,116
Ralph	Mark	100,177
Ramirez	Jose	128,961
Ramsey	Tasha	108,592
Ramsey	Terrence	100,693
Rand	Lisa	104,392
Randall	Joan	107,227
Randell	Judith	106,401
Ranepura	Sujatha	104,323
Rankadu Pattalage	Chaminda	116,479
Rankin	Brenda	116,665
Rankin	Laurie-Anne	115,712
Ranni	Shannon	102,081
Rasmussen	Heather	104,979
Ratnasothy	Joseph	119,768
Rawding	Patricia	101,090
Raynard	Kimberly	105,944
Read	Carolyn	162,320
Read	Max	102,999
Reardon	Janet	119,041
Redden	Breagh	103,495
Redmond	Sandra	129,909
Reeves	Michelle	119,862
Reid	Marlese	102,901
Reyno	Sandra	113,096

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Year Ended March 31, 2019

Reynolds	Erin	102,264
Reyno-Smith	Nora	104,368
Rhodenizer Rose	Suzanne	123,995
Rhodenizer-Hebb	Donna	128,357
Rice	Susan	122,333
Rich	Pamela	111,232
Richard	Michele	176,033
Richard	Bonita	128,301
Richard	Adam	126,099
Richard	Gabrielle	100,452
Richardson	Janie	116,881
Richardson-Dellapinna	Lisa	100,600
Richter	Shari	101,148
Rigby	Krista	150,050
Riis	Jennifer	118,875
Riles	Belinda	115,168
Ring	Theresa	106,451
Ring	Robert	104,887
Ripley	Heather	108,429
Ripley	Chera	105,666
Ripoll	Dona Lee	109,502
Rizzato	Marilyn	129,622
Rizzato	Matthew	101,053
Roach	Blair	117,963
Roach	Daniel	117,281
Robar	James	264,699
Robar	Julia	106,867
Robarts	Christopher	112,970
Roberts	Stephanie	105,472
Roberts	Wendy	104,856
Roberts	Karen	104,070
Roberts-Chevarie	Michelle	104,766
Robertson	Lorraine	127,824
Robertson	Geralynn	127,560
Robertson	Melissa	106,944
Robertson	Wendy	104,963
Robertson	Kathy R	102,196
Robichaud	Gilles	129,885

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Year Ended March 31, 2019

Robichaud	Brenda	115,905
Robinson	Nancy	124,271
Robinson	Michelle	111,975
Robinson	Deanne	111,256
Robinson	Gloria	103,095
Robinson	Mary	100,820
Robinson	Lindsay	100,037
Rochon	Jeannette Anne	140,001
Rodgers	Tanya	110,344
Rogers	Terri	113,414
Rogers	Jane A.	107,030
Romard	Anne	110,017
Ronahan	Leslie	101,071
Ronalds	Lois	107,759
Ronayne	Mary-Celine	102,357
Roode	Tammy	112,050
Rooseboom	Lori	111,928
Rose	Angela	111,191
Rose	Christopher	106,774
Rose	Janet	105,139
Rose-Muise	Kristina	114,275
Ross	Brenda A	114,711
Ross	Michael	113,778
Ross	Debbie	111,574
Ross	Laurel	102,089
Ross	Colleen	100,097
Ross Beaudry	Terri	100,584
Ross Campbell	Barbara	101,953
Rossiter	Lynn	105,192
Rossong	Diana	134,723
Rossong	John	132,805
Rourke	Craig Francis	116,610
Roussy	Denise	109,573
Roxburgh	Brian	279,480
Roy	Andree	110,011
Rushton	Julie	122,022
Russell	Dwayne	120,769
Russell	Amina	119,755

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Year Ended March 31, 2019

Russell	Nicole	110,024
Ryan	Pamela Joy	117,865
Ryan	Cheryl	114,571
Ryan	Jennifer	107,686
Ryan	Conor	107,198
Ryan	Devota	104,183
Ryan	Sharon	101,701
Ryan Carson	Shannon	144,619
Rychter	Marlena	125,967
Sabeau	Natalie	134,668
Sablone	Doriano	102,552
Sacco	Lee-Ann	104,693
Saile	Axel	119,440
Saile	Paula	100,373
Saint-Jacques	Nathalie	120,314
Salcedo	Frances Scarlet	122,802
Salter	Sonya	100,583
Sampalli	Tara	147,594
Sampson	Lisa	125,779
Sampson	Lynn	109,330
Sampson	Erin	109,121
Sampson-Macdonald	Claire	101,841
Samson	Annette	100,728
Samson-Gagnon	Bonnie	115,912
Sancton	Suzanna	106,006
Sanderson	Lori	164,472
Sangster	Lisa	128,229
Santilli	Elena	124,848
Sarsfield	Andrea	113,881
Sarty	Heika	104,605
Sattarivand	Mike	140,018
Saulnier	Debbie	122,338
Saunders	Nadine Wendy	124,147
Savary	Ryan	102,423
Savoury	Norma	104,857
Sawchuk	Lynette	113,998
Sawh	Melissa M	110,172
Sawka	Stephanie	126,191

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Year Ended March 31, 2019

Sawler	Elise	125,571
Sawler	Shirley	104,316
Saxe-Braithwaite	Marcia	145,939
Sayadi	Hassan	119,386
Scales	Mark W.	156,258
Scallion	Laura	102,881
Scattolon	Yvette	135,308
Schauerte	Amanda	130,231
Schella	Jason	228,295
Schewe	Suzanne	106,157
Schlay	Sandy	126,698
Schlegel	Catherine	106,877
Schnare	Jane	109,384
Schnare	Cindy	106,686
Schofield	Nicole	141,309
Schreuer	Kelly	103,280
Schroeder	Mary Denise	111,927
Schulze	Delia	100,879
Schurman	Joey	104,966
Scott	Krista	113,542
Scott	Mark	107,514
Scott	Marilyn	105,034
Scott	Linda	102,927
Scott	Heather L.	102,809
Scott	Samantha	100,118
Scott-Joudrey	Sheila	109,571
Sears	Janet	153,069
Sears	Miranda	101,615
Seehra	Avtar	101,258
Seeley	Kimberly	119,901
Sellers	Justin	107,467
Seto	Walter	110,753
Seymour	Lisa A.	111,363
Shaheen	Philip	107,823
Shahin-Azar	Massoud	145,750
Shaikh	Yasmin	103,532
Shannon	Liam	100,062
Sharkey	Priscilla A.	107,793

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Year Ended March 31, 2019

Sharpe	Laura	131,531
Sharpe	Bernadette	127,084
Sharpe	Boyd	113,940
Sharpe	Marianne	112,212
Sharpe	Wendy	105,628
Sharpe	Darren	105,102
Shaw	James	125,119
Shaw	Cheryl	110,117
Sheaves	Nancy	111,573
Shebib	Kimberly	100,352
Sheehan	Philip	100,868
Sheffar	Jody	104,041
Sheikh	Kimberly	106,812
Shelley	Samantha	125,849
Sherwood	Tara	110,745
Shipley	Jennifer	108,936
Shortall	Deborah	104,293
Shorter	Angela	110,763
Sibley	Teresa	114,281
Sidney	Shannon	173,083
Siepierski	Beverly	112,696
Silver	Laurie	103,412
Simm	John	115,088
Simmons	Trevor	122,337
Simmons	Kathlene	107,450
Simms	Penny	134,994
Simms	Cara	110,037
Simms-Stairs	Mary	154,040
Simon	Corinna	132,697
Simpkin	Wendy	115,332
Simpson	Wendy	107,838
Simpson	Susan	106,346
Sinclair	Brett	109,014
Sine	Keith	147,653
Singer	Claudette	114,193
Singer	Shirley Eileen	108,206
Singh	Stancy	103,970
Sives-Macdonald	Janine	115,938

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Year Ended March 31, 2019

Skanes	Lindsay	104,385
Skeete	Darcy	139,003
Skinner	Ann Marie	147,217
Skinner	Lisa	103,164
Slack	Lynn	118,249
Slaney	Joleen	101,711
Sliz	Daniel	191,787
Sloan	Sheila	108,855
Smith	Cheryl	135,622
Smith	Susan A	133,898
Smith	Michele	130,924
Smith	Nicholas	126,508
Smith	Sherry	125,363
Smith	Laurel	124,483
Smith	Daniel	123,124
Smith	Dean	120,622
Smith	Marianne	118,123
Smith	Stephen	116,419
Smith	Marlene	115,071
Smith	Alison	111,414
Smith	Heather	110,616
Smith	Cathy	109,542
Smith	Michelle L.	108,044
Smith	Susan	107,482
Smith	Lorraine	106,398
Smith	Mallary	105,874
Smith	Cher	105,368
Smith	Sheryl	104,133
Smith	Terri-Lynn	104,088
Smith	Krista	101,134
Smith	Christine	100,801
Smith	Kathy	100,124
Smith Mills	Katie	108,436
Smithson	Lillian	102,905
Smolensky	Craig	108,650
Snair	Carol	125,440
Snelgrove	Juanita	131,536
Snelgrove	Rose	108,790

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Year Ended March 31, 2019

Snider	Paula	129,132
Snow	Cecil	140,409
Snow	John	119,614
Snow	Candace	106,510
Snow	Shaunna	101,646
Snyder	Elizabeth	121,645
Solomon	Norma	111,037
Somers	Walter	120,846
Sorhaindo	Vicki	145,734
Soroka	Cheryl	109,291
Soucie	Marie	122,490
Sowinski	Barbara	101,605
Sparavalo	Nebojsa	185,529
Spargo Smith	Nancy A	112,207
Sparks	Richelle	100,387
Spears	Carolyn	101,357
Spence-Miller	Monica	105,439
Spencer	Zoe	140,045
Spencer	Kim	118,271
Spencer	Anitra Deeanne	109,864
Spicer	Melma	103,263
Spriggs	Colleen	103,475
Sproul	Chris	112,221
Spurr	Kathleen	112,294
Squarey	Maureen	115,683
Squires-Manzoni	Eileen	116,758
St. Pierre	Noella	108,193
St.Amand-Johnson	Michelle	101,406
Stairs	Angela	158,325
Stamm	Esther	111,270
Stanton	Lynn	135,661
Stanwood	Shaun	114,099
Stanzel	Roger	144,998
Stapleton	Calley	113,467
Starzomski	Andrew	144,286
Steele	Janice	122,571
Steeves	Dannie	101,161
Steeves-Dorey	Lexie	120,580

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Year Ended March 31, 2019

Steffens	Kelly Anne	104,904
Sterling	Shaun	157,094
Stevens	Susan	197,930
Stevens	Suzanne	120,045
Stevens	Denise	105,705
Stevenson	Colin	275,178
Stevenson-Gillis	Cheryl	121,542
Stewart	Alexa	137,452
Stewart	Lorie	133,359
Stewart	Barbara	130,922
Stewart	Amy	116,330
Stewart	Bethany	113,821
Stewart	Cara	107,390
Stewart	Deborah Ann	105,034
Stewart	Shelley	101,315
Steylen	Matthew	112,809
Stilwell	Cynthia	112,328
Stinson	Glen	125,672
Stockman	Cynthia	155,464
Stoddart	Melissa	125,278
Stokvis	Natasha	117,337
Stokvis	Tammy Anne	112,958
Stone	Joanne	145,939
Stordy	Catherine	129,686
Strba	Yvonne	125,693
Streight	Marjorie Ruth	131,154
Strickland	Tina	114,034
Strickland	Karen	109,905
Stright	Shelley	116,338
Struthers	Coleena	115,689
Stuart	Shauna	102,257
Stubbard	Carrie	122,168
Stubeda	Iryna	161,578
Stultz	Jennifer	105,264
Sudworth	Karen	102,248
Suidgeest	Valrie	112,622
Sullivan	Victoria	276,609
Sullivan	Chantal	164,384

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Year Ended March 31, 2019

Sullivan	Pamela	111,805
Surette	Racheal	105,632
Sutherland	Jennifer S.	121,353
Sutherland	Katherine	104,550
Sutherland	Melini	101,104
Sutherland-Jotcham	Julie	122,476
Sutton	Lois	120,053
Swain	Jennifer	103,721
Swan	Karen E.	104,630
Swansburg	Erika	102,045
Sweetapple	Jennifer	110,835
Swinemar	Schelene	133,163
Syme	Alasdair	172,980
Symes-Osmond	Natasha	126,439
Szuskiewicz	Tara	146,034
Talbot	Lorna	100,538
Tanner	Carla	120,409
Tapper	Brian	118,454
Tarasuk	Joy	146,649
Tate	Amy	102,582
Tattrie	Charlene	122,992
Taylor	Mark	325,457
Taylor	Harold	151,393
Taylor	Susan	138,819
Taylor	Darlene	131,509
Taylor	Steven	130,462
Taylor	Michelle	117,083
Taylor	Suzanne	113,805
Taylor	Roberta	110,313
Taylor	Janelle	109,864
Taylor	Deidre	106,268
Taylor	Kara M.	102,535
Taylor-Macisaac	Janice	118,890
Taylor-Ybarra	Jodi	146,701
Te	Princess	116,988
Teasdale	Dorothy	103,704
Tennyson	Lindsay	114,043
Terrio	Amber	100,546

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Theriault	Debra	118,857
Thibault	Colleen	116,156
Thibault	Terra	101,138
Thibodeau	Michael	110,142
Thibodeau	Brianne	107,712
Thimot-Gennette	Nicole	120,896
Thomas	Christopher	177,876
Thomas	Sarah	109,553
Thompson	Shauna	145,939
Thompson	Cheryl Anne	128,788
Thompson	Carole	118,361
Thompson	Kimberly	117,737
Thompson	Jane	115,344
Thompson	Jane	112,233
Thompson	Joyce	107,116
Thompson	William M	105,818
Thompson	Judith	101,967
Thompson	Sherri	100,141
Thomson	Edith M.	118,395
Thornley	Natalie	101,748
Thurlow	Jennifer	109,173
Tighe	Jo-Ann	103,134
Timmons	Catherine Ann	106,921
Tinning	Amanda	124,630
Tipert	Michelle	143,655
Titus	Denise	134,968
Tobia	Loraine	107,421
Tobin	Andre	127,900
Tobin	Elaine	111,863
Tomblin Murphy	Gail	110,902
Tomlinson	Janet	101,516
Toner	Sandra	147,828
Tonkopi	Elena	156,086
Tooke	Tracey	105,594
Toole	Alana D	113,114
Toombs	Kent	127,892
Totten-Scopie	Lori	105,647
Town	Joel	114,060

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Tracey	Dana	114,969
Tracey	Mary Ann	103,869
Trahan	Patsy	116,069
Trainor	Tasha	100,565
Trefry	Darlene Maxine	109,969
Tremblay	Marilyn	118,552
Tremblay	Philippe	107,190
Tremblett	Connie	100,336
Trickett	Melanie	106,272
Troop	Sherri	126,815
Trottier	Anne	106,800
Tubrett	Sharon	124,395
Tucker	Sara	106,625
Tulk	Colleen	119,241
Tully	Carolyn	110,521
Tupper	Tanya	108,799
Turnbull	Kevin A.	112,544
Turner	Michele	147,956
Turner	Marina	119,919
Turner	Sherri-Lee	113,355
Turner	Judith	110,849
Turner	Susan	103,181
Turtle	Kristen	104,344
Twohig	Beverly	126,373
Uhlman	Helen	103,741
Umlah	Scott	101,148
Underhill	Christina	130,746
Underwood	Lisa	224,746
Ungar	Tracey	139,716
Urquhart	Anne	101,403
Uy	Christian	100,561
Vacon	Wanda Lee	115,404
Valentine	Julie	101,242
Vallis	Kathryn	145,965
Van Der Beesen	Brenda	132,985
Van Hemert	Victoria	145,939
Van Roessel	Sharlene	114,500
Van Tassel	Michele	116,572

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Vandale	Patrick	117,053
Vander Jagt	Leni	107,034
Vandervelden	Lori	114,927
Vanoostrum	Joan	131,488
Vardy	Jenna	100,369
Vaughan	Michael	115,552
Vaughan	Shaunna	106,898
Vautour	Lindsey	111,368
Veinot	Tanya	116,645
Veinot	Jonathan	102,405
Veinotte	Joseph	127,182
Veinotte	Randall	120,875
Veniott	Heather	115,954
Veno	Helen M	140,730
Verboom	Paul	122,547
Verner	Cheryl	112,376
Vey	Joanne	105,483
Vienneau	Beverly	104,572
Vijayachandran	Gayathri	101,234
Voges	Marcia	132,128
Wadden	Courtney	135,594
Wadden	Maria	131,612
Wadden	Paula	119,224
Wadden	Angela	118,452
Wadden	Darlene	107,106
Wadden	Krista	103,627
Walford	Dorothy	112,008
Walker	Brenda	119,266
Walker	Mary	118,137
Walker	Darolyn	117,935
Walker	Kathy	113,297
Walker	Josephine	110,035
Walker	Heather	102,918
Walker	Donna	101,438
Walker	Kathleen Mary	101,309
Wall	Karen Jean	102,132
Wallace	Randy	137,674
Walsh	Gordon	119,364

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Walsh	David	108,494
Walsh	Patricia	102,745
Walton	Crystal	108,341
Warburton	Sally	112,832
Ward	Susan	129,686
Ward	David	127,653
Ward	Lucy	121,252
Wark	Cindy	100,966
Warner	Shawna	137,558
Warren	Keith	132,242
Waterman	Wendy	104,809
Watkins-Allen	Tracey	127,122
Watson	Elizabeth	158,552
Watt	Erin	109,014
Watts	Kathleen	105,023
Weatherbee	Lisa	115,296
Weatherbee	Jessica	112,940
Weatherby	Stacey	105,114
Webb	Cecilia	130,548
Webb	Lana	105,727
Webb-Anderson	Karen	107,996
Webster	Cindy E.	107,797
Webster-Mcisaac	Kerri	139,818
Weingartshofer	Joan	111,094
Weir	Maria	112,066
Welch	Melanie	112,303
Welcher	Sohani	159,088
Wells	Jyothi	124,393
Wells	Denina Marie	113,667
Wells	Rachel	107,268
Welton	Tina	107,690
Wentzell	Jo-Anne	140,934
Wentzell	Angela	121,502
Wentzell	Christina	106,246
Wentzell	Deborah	101,646
West	Crystal	107,189
Wheeler	Mark	117,736
Whelan	Ruth	119,510

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Whelan	Noella	104,381
Wheller	Maureen	110,075
Whelton	Sharon	108,767
White	Heather	162,160
White	Kelly	127,331
White	Lisa	119,276
White	Sarah	118,591
White	Scott	116,296
White	Belinda	114,357
White	Laura	110,549
White	Barry	106,594
White	Heather	106,107
White	Karin	106,043
White	Elizabeth	104,452
White	Matthew	104,240
White	Jeff	102,216
White	Joann	100,492
White Jankari	Kelly	105,181
Whitehorne	Loretta	151,033
Whitehouse	Margaret	120,483
White-Young	Lee Ann	137,485
Whooten	Robin	116,155
Whynot	Angela	111,867
Whynot-Baker	Cindy	137,345
Wiktor	Marie	129,491
Wilcox	Elizabeth M.	127,963
Wile	Michelle	120,309
Wile	David	111,857
Wilkes	Warren	128,781
Wilkinson	Katherine	191,122
Williams	Bruce	118,170
Williams	Angela	114,577
Williams	Murdoch	113,160
Williams	Debra A.	103,894
Wilson	Jo-Anne	138,790
Wilson	David	135,980
Wilson	Geoffrey	135,320
Wilson	Tanya	102,917

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Wingate	Debra	118,230
Winters	Paula	135,696
Winters	Heather	120,694
Wiseman	Anthony	156,688
Wiseman	Melissa	108,084
Wisener	Cynthia	100,175
Wiser	Barry	118,789
Witherall	Tina	104,030
Withrow	Karen	140,098
Wolfe	Heather	125,544
Wood	Krista	115,695
Wood	Heather	115,605
Woodford	Kathy Anne	114,054
Woodman	Pamela	123,221
Woodman	Stephanie	107,496
Woods	Kelly	119,257
Woodworth	Peggy	142,871
Woodworth	Karen	140,291
Woodworth	Lisa	111,009
Woodworth	Cheryl	108,537
Worth	Nancy	108,644
Wright	Michael Ann	141,763
Wright	Raymond	126,219
Wright	Deborah	120,956
Wright	Janet	100,189
Xu	Heping	167,587
Yates	Brenda	121,824
Yeadon	Mark	108,882
Yeates	Paula	168,789
Yewondwossen	Mammo	276,303
Yorke	Irene T	141,045
Young	Wendy	138,988
Young	Elaine Cherie	127,055
Young	Dale	119,947
Young	Barbara J	107,917
Young	Crystal	104,854
Young	Michelle	102,340
Young	Leisje	100,202

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Year Ended March 31, 2019

Yunace	Lorrie Anne	108,016
Yurchesyn	Katherine	111,506
Yurczyszyn	Glenda	118,536
Zakeriabeiazni	Azadeh	103,230
Zinck	Jeri	101,461
Zinck	Kristine	101,240
Zozuk	Joy	106,782
Zwicker	Robert	108,816

Nova Scotia Health Authority

Statement of Compensation Required Pursuant to the Public Sector Compensation Disclosure Act

Year Ended March 31, 2019

Notes to the Statement of Compensation

Basis of Reporting

This statement has been prepared by the Nova Scotia Health Authority, a public sector body, required to report compensation information pursuant to the Public Sector Compensation Disclosure Act (the Act) of the Province of Nova Scotia.

The management of the Nova Scotia Health Authority is responsible for the preparation of this statement in accordance with the Act.

Section 4 of the Act requires that the information reported in this statement be disclosed in the body of the audited financial statements of the Nova Scotia Health Authority or in a statement prepared for the purposes of the Act and certified by its auditors.

Compensation

Section 2(b) of the Act defines compensation as the total amount or value of all cash and non-cash salary, wages, payments, allowances, bonuses, commissions and perquisites, other than a pension, pursuant to any arrangement, including an employment contract, and includes, without restricting the generality of the foregoing,

- (i) all overtime payments, retirement or severance payments, lump-sum payments and vacation payouts,
- (ii) the value of loan or loan-interest obligations that have been extinguished and of imputed-interest benefits from loans,
- (iii) long-term incentive plan earnings and payouts,
- (iv) the value of the benefit derived from vehicles or allowances with respect to vehicles,
- (v) the value of the benefit derived from living accommodation provided or any subsidy with respect to living accommodation,
- (vi) payments made for exceptional benefits not provided to the majority of employees,
- (vii) payments for memberships in recreational clubs or organizations, and
- (viii) the value of any other payment or benefit prescribed in the regulations.

One-Time Public Service Award Payout

All eligible management, non-union and unionized staff were offered the opportunity for a one-time public service award payout in lieu of the retirement allowance available at the time of retirement. Those that elected to take this offer were paid out during the year and payout amounts included as part of total compensation for reporting purposes. These public service awards have resulted in the addition of an

Nova Scotia Health Authority

Statement of Compensation

Required Pursuant to the Public Sector Compensation Disclosure Act

Year Ended March 31, 2019

extraordinary number of employees over the reporting threshold for this year. This has created an anomaly in terms of the total number of individuals and amounts on this year's list. Reporting levels should return to prior year average levels in the following year. In order to protect privacy rights, government has recommended that the report does not identify individuals who received a public service award payout or the dollar amounts of those payouts.