

## Priority Areas: Increase access to key diagnostic and surgical services

Action	Status
Complete a detailed analysis of current wait-times and develop a plan to improve wait-times for: General Surgery, ENT, Thoracic Surgery, and Urology	<ul style="list-style-type: none"> <li>• Data has been pulled and an overarching introductory report has been drafted. The orthopedics appendix is completed, and the remaining will be added as they are completed.</li> <li>• Working groups are currently being pulled together for each of the subspecialty groups. Process used for Orthopedics will be replicated by these groups.</li> <li>• These reviews are currently underway.</li> </ul>
Develop and begin implementation of a multi-year plan to achieve the national benchmark for total hip/knee replacements by April 2020	<ul style="list-style-type: none"> <li>• Implementation team resources are being pulled together and a Project Steering Committee has been struck.</li> <li>• Targets have been established for each of the next three fiscal years to achieve the national benchmark.</li> <li>• Approval for Surgeon and Anesthetist positions on December 15, 2017; recruitment process initiated</li> <li>• Draft model for integrated care pathway for hip and knee arthroplasty to be ready for January.</li> <li>• Development of document outlining short term and long term Orthopedic Assessment Clinics staffing model underway; expected for early January 2018.</li> </ul>
Implement new service plan based on the approved business case for diagnostic imaging, laboratory and pathology	<ul style="list-style-type: none"> <li>• A project Implementation Committee has been formed with the initial kick-off meeting scheduled January 10, 2018.</li> <li>• Implementation of the Point of Care Testing software underway and project timelines are on track.</li> <li>• The process to track / report unscheduled lab closures remains under development.</li> </ul>

## Indicator Results

Indicator	Target	YTD Q1 17-18	YTD Q2 17-18	YTD Q3 17-18	YTD Q4 17-18
Percent wait-time in target for Total Knee Replacement (TKR)	TKR 50 percent	37.1%	33.9%	41.1%	
Percent wait-time in target for Total Hip Replacement (THR)	THR 60 percent	51.4%	50.6%	56.9%	
Percent long waiters TKR	TKR 35 percent	36.2%	36.7%	36.0%	
Percent long waiters THR	THR 30 percent	28.7%	28.5%	27.9%	
Percent wait-time in target (MRI)	62.6 percent	55.9%	57.4%	60.1%	
Percent change in unscheduled Lab service closures	Less than 5 percent	<i>Pending</i>	0.1%	0.4%	
Status of implementation plan for key diagnostic and surgical services	Implementation on track	Yes	Yes	Yes	
Status of development and implementation of multi-year plan for Orthopedics	Implementation on track	Yes	Yes	Yes	

	Favorable Performance - Target Achieved
	Monitor Performance
	Unfavorable - Area requires additional focus